GRAND RIVER CONSERVATION AUTHORITY AUDITED FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT THEREON DECEMBER 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Members of Grand River Conservation Authority

Opinion

We have audited the financial statements of Grand River Conservation Authority (the "Authority"), which comprise:

- the statement of financial position as at December 31, 2023
- the statement of operations and change in accumulated surplus for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2023, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our Auditor's report.

We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.



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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Change in Accounting Policy

We draw attention to note 2 to the financial statements which indicates that the Authority has changed its accounting policy for Asset Retirement Obligations, as a result of the adoption of PS 3280, Asset Retirement Obligations, and has applied the change using the prospective method.

Our opinion is not modified in respect of these matters.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



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We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
 planned scope and timing of the audit and significant audit findings, including any significant
 deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada February 23, 2024

KPMG LLP

GRAND RIVER CONSERVATION AUTHORITY

(Established by the Conservation Authorities Act)

Statement of Financial Position

As at December 31, 2023

(with comparative information for 2022)

| | | | 2023 | 2022 |
|--------------------------------------------------|---------------|------------|-------------------|--------------|
| Financial Assets | | | | |
| Cash | | \$ | 10,562,656 \$ | 9,532,451 |
| Investments (Note 3) | | 48,046,442 | 46,306,659 | |
| Accounts Receivable - Government Grants | | | 631,900 | 787,775 |
| Accounts Receivable - Municipal Levies and Other | er | | 425,635 | 365,437 |
| Other Receivables | | | 1,358,868 | 882,427 |
| | | | 61,025,501 | 57,874,749 |
| Financial Liabilities | | | | _ |
| Accounts Payable and Accrued Liabilities (Note 7 | ') | | 2,915,416 | 3,699,510 |
| Deferred Revenue (Note 4) | | | 4,922,626 | 4,812,932 |
| Deposits | | | 380,568 | 427,367 |
| Asset Retirement Obligations (Note 6) | | | 2,246,752 | - |
| | | | 10,465,362 | 8,939,809 |
| Net Financial Assets | | _ | 50,560,139 | 48,934,940 |
| Non-Financial Assets | | | | |
| Tangible Capital Assets (Note 5) | | | 93,943,341 | 91,376,903 |
| Prepaid Expenses and Inventory | | | 409,108 | 386,800 |
| , , | | | 94,352,449 | 91,763,703 |
| ACCUMULATED SURPLUS | | s <u> </u> | 144,912,588 \$ | 140,698,643 |
| | | – | + | 1 10,000,010 |
| ACCUMUL ATED | CUDDI UC COME | DISED OF | <u>-</u> | |
| ACCUMULATED : | SURPLUS COMP | KISED OF | _ | |
| Accumulated Surplus - Reserves - Operating | (Note 11) | \$ | 13,465,626 \$ | 11,979,896 |
| Accumulated Surplus - Reserves - Capital | (Note 11) | | 37,446,566 | 34,807,910 |
| Accumulated Surplus - Reserves - Motor Pool | (Note 11) | | 1,766,281 | 1,971,432 |
| Accumulated Surplus - Other | | | 537,526 | 562,502 |
| Accumulated Surplus - Tangible Capital Assets | | | 91,696,589 | 91,376,903 |
| ACCUMULATED SURPLUS | | <u> </u> | 144,912,588 \$ | 140,698,643 |
| ACCOMPLAILD CONTLOO | | Ψ == | 1 ττ, 3 12, 300 φ | 140,030,043 |

Commitments and Contingencies (Notes 9 and 10)

STATEMENT 2

GRAND RIVER CONSERVATION AUTHORITY STATEMENT OF OPERATIONS AND CHANGES IN ACCUMULATED SURPLUS For the Year Ended December 31, 2023

(with comparative figures for 2022)

| | | Budget 2023 Note 8 | Actual 2023 | | Actual 2022 |
|--------------------------------------------------------------------------------|----|-----------------------------|--------------------------|-----------|--------------------------|
| Revenue (Note 17) | | | | | |
| Municipal | | | | | |
| Grants: | | | | | |
| General-Operating | \$ | 12,018,000 \$ | 12,018,000 | \$ | 11,580,000 |
| General-Capital | | 950,000 | 950,000 | | 950,000 |
| Special | | 130,000 | 77,678 | | 99,593 |
| Other | _ | 800,000 | 728,552 | _ | 536,972 |
| Total Municipal Revenue | | 13,898,000 | 13,774,230 | | 13,166,565 |
| Government Grants | | | | | |
| MNR Transfer Payments | | 449,688 | 449,688 | | 449,688 |
| Source Protection Program-Provincial | | 640,000 | 543,467 | | 569,995 |
| Other Provincial | | 982,500 | 607,916 | | 688,888 |
| Federal | _ | 190,000 | 226,331 | | 431,023 |
| Total Government Grants | | 2,262,188 | 1,827,402 | | 2,139,594 |
| Self-Generated | | | | | |
| User Fees and Sales: | | | | | |
| Enquiries and Permits | | 590,000 | 555,502 | | 591,330 |
| Plan Input and Review | | 554,000 | 424,338 | | 598,852 |
| Nursery and Woodlot Management | | 415,000 | 643,309 | | 636,388 |
| Conservation Lands Income | | 71,000 | 59,752 | | 65,050 |
| Conservation Areas User Fees | | 10,000,000 | 11,888,124 | | 11,232,461 |
| Nature Centres and Camps | | 500,000 | 583,332 | | 519,747 |
| Property Rentals | | 3,006,000 | 2,981,768 | | 2,910,172 |
| Hydro Generation | | 580,000 | 713,155 | | 589,334 |
| Grand River Conservation Foundation (Note 13) | | 552,000 | 225,722 | | 435,142 |
| Donations | | 135,000 | 37,326 | | 23,473 |
| Landowner Contributions | | 180,000 | 191,531 | | 163,602 |
| Investment Income | | 1,350,000 | 2,398,314 | | 866,001 |
| Miscellaneous Income | | 35,000 | 94,612 | | 28,693 |
| Gain on Sale of Tangible Capital Assets (Note 5) Total Self-Generated Revenue | _ | 47.000.000 | 97,118 | _ | 15,176,165 |
| Total Revenue | \$ | 17,968,000 34,128,188 \$ | 20,893,903 36,495,535 | <u> </u> | 33,836,410 49,142,569 |
| Total Revenue | Ψ | 34,120,100 \$ | 36,495,535 | » — | 49,142,369 |
| Expenditures (Note 17) | | | | | |
| Watershed Management and Monitoring | | 7,341,735 | 7,135,191 | | 6,946,382 |
| Source Protection Program | | 640,000 | 543,467 | | 569,995 |
| Resource Planning | | 2,574,200 | 2,283,881 | | 2,229,262 |
| Watershed Stewardship | | 3,843,192 | 3,314,990 | | 3,004,021 |
| Conservation Land Management | | 4,605,248 | 4,068,348 | | 3,793,701 |
| Recreation and Education | | 10,631,140 | 10,609,313 | | 9,739,662 |
| Corporate Services / Information Systems and Motor Pool | | 4,606,509 | 4,326,400 | _ | 4,023,222 |
| Total Expenditures | \$ | 34,242,024 \$ | 32,281,590 | \$ | 30,306,245 |
| Annual Surplus (Deficit) | | (113,836) | 4,213,945 | | 18,836,324 |
| Accumulated Surplus, Beginning of Year | | | 140,698,643 | | 121,862,319 |
| Accumulated Surplus, End of Year | | \$ | 144,912,588 | \$ | 140,698,643 |

STATEMENT 3

GRAND RIVER CONSERVATION AUTHORITY STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2023

(with comparative information for 2022)

| Operating Activities Annual surplus \$ Items not involving cash: | 4,213,945 \$ 3,497,805 | 18,836,324 |
|-------------------------------------------------------------------|---------------------------|--------------|
| · | 3,497,805 | 18,836,324 |
| Items not involving cash: | | |
| items not involving cash. | | |
| Amortization | | 3,422,288 |
| Gain on sale of tangible capital assets | (97,118) | (15,176,165) |
| Change in non-cash operating assets and liabilities: | | |
| Accounts receivable | (380,764) | (276,759) |
| Prepaid expenses and inventory | (22,308) | (99,686) |
| Accounts payable and accrued liabilities | (784,094) | 958,157 |
| Deferred revenue and deposits | 62,895 | (2,646,382) |
| Net change in cash from operating activities | 6,490,361 | 5,017,777 |
| Capital Activities | | |
| Cash used to acquire tangible capital assets | (3,832,255) | (3,697,300) |
| Proceeds on sale of tangible capital assets (Note 5) | 111,882 | 15,247,608 |
| Net change in cash from capital activities | (3,720,373) | 11,550,308 |
| Investing Activities | | |
| Sales of Investments | 24,058,127 | 12,671,060 |
| Purchases of Investments | (25,797,910) | (36,145,765) |
| Net change in cash from investing activities | (1,739,783) | (23,474,705) |
| _ | | |
| Net change in cash | 1,030,205 | (6,906,620) |
| Cash, beginning of year | 9,532,451 | 16,439,071 |
| Cash, end of the year \$ = | 10,562,656 \$ | 9,532,451 |
| Non-cash Transactions | | |
| Asset Retirement Obligations and | 2,246,752 | - |
| Increase in Tangible Capital Assets | _, , | |

STATEMENT 4

GRAND RIVER CONSERVATION AUTHORITY STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the Year Ended December 31, 2023

(with comparative information for 2022)

| | Actual 2023 | Actual 2022 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| Annual surplus Acquisition of tangible capital assets Amortization of tangible capital assets Gain on sale of tangible capital assets Asset retirement obligations Proceeds on sale of tangible capital assets | \$ 4,213,945 (3,832,255) 3,497,805 (97,118) (2,246,752) 111,882 1,647,507 | \$ 18,836,324 (3,697,300) 3,422,288 (15,176,165) - 15,247,608 18,632,755 |
| Net changes in prepaid expenses and inventory | (22,308) | (99,686) |
| Net change in financial assets | 1,625,199 | 18,533,069 |
| Net financial assets, beginning of year | 48,934,940 | 30,401,871 |
| Net financial assets, end of year | \$ 50,560,139 | \$ 48,934,940 |

GRAND RIVER CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2023

(1) Summary of Significant Accounting Policies

The financial statements of Grand River Conservation Authority (the "Authority") are prepared by management in accordance with Canadian generally accepted accounting principles for governments as recommended by the Public Sector Accounting Board ("PSAB") of the Canadian Chartered Professional Accountants. Significant aspects of the accounting policies adopted by the Authority are as follows:

(a) Basis of Accounting

The Authority follows the accrual method of accounting for revenues and expenditures. Revenues are normally recognized in the year in which they are earned and measurable. Expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(b) <u>Deferred Revenue and Deposits</u>

Balance includes funds that have been advanced to the Authority from government agencies and/or the general public and as at year end the funds have not been expended for the purpose for which they were received. In most instances, service and/or product delivery is anticipated to be performed in the following fiscal period. Typical balances include tree planting cash receipts, rural water quality program funding from municipalities, and special projects funding that has been paid in advance of project completion. These amounts will be recognized as revenues in the fiscal year the services are performed.

(c) Classification of Expenditures

Expenditures are reported in seven main categories, which follow the format adopted by Conservation Ontario. By following these guidelines, there will be consistency of reporting by all Conservation Authorities in Ontario. These are further explained as follows:

Watershed Management and Monitoring

Watershed Management and Monitoring includes expenditures and revenues for programs which provide the information required to develop appropriate resource management strategies and to identify priority actions to maintain a healthy watershed. Also included are the maintenance and operations of all Flood and Erosion Control Structures and the operations of the Flood Forecasting and Warning system.

Source Protection Program

The Source Protection Program includes expenditures and revenues for the development of a "Drinking Water Source Protection" plan for the Lake Erie Source Protection Region (includes Grand River, Long Point Region, Kettle Creek, and Catfish Creek Conservation Authorities).

Resource Planning

Resource Planning includes expenditures and revenues associated with reviewing official plans, zoning bylaws, development plans and other planning proposals, in accordance with Conservation Authority and Municipal Agreements. It also includes, administration of floodplain regulations and watershed management consulting outside of the Grand River watershed, which is performed on a fee-for-service basis.

Watershed Stewardship

Watershed Stewardship includes those activities associated with providing service and/or assistance to private and public landowners, and community groups on sound environmental practices that will enhance, restore or protect natural heritage features on their properties.

Conservation Land Management

Conservation Land Management includes all expenditures and revenues associated with the acquisition and management of land owned/managed by the Authority. This includes the protection of provincially significant conservation lands, woodlot management, rental/lease agreements and other revenues generated from managing lands and facilities. These expenditures do not include those associated with recreation and education programs on Authority lands.

Recreation and Education

Recreation and Education includes expenditures and revenues associated with delivering recreational and educational programs on Authority lands at a number of active conservation areas and nature centres.

Corporate Services / Information Systems and Motor Pool

Corporate services include the costs associated with head office facilities and functions other than technical staff and associated programs.

Net Information Systems and Motor Pool usage charges include the support areas that are charged out to other cost centres on an "as used" basis. Information Systems consists of the head office, conservation area and nature centre computer systems. User cost centres incur a charge for their computer use. Motor Pool is the vehicles and equipment that are used for operations and capital projects by other cost centres. When equipment or vehicles are used, the cost centre is charged for the use of the asset.

(d) Financial Instruments

Financial instruments are recorded at fair value on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. The Authority has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments are measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and adjusted through the statement of remeasurement gains and losses.

When the asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement gains and losses are reversed and recognized in the statement of operations.

The Standards require an organization to classify fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

Level 1 – Unadjusted quoted market prices in active markets for identical assets or liabilities;

Level 2 – Observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

(e) Accounts Receivable

Accounts Receivable is reported net of any allowance for doubtful accounts.

(f) Inventory

Inventory is valued at the lower of cost or replacement cost.

(g) Interest Allocation

The Authority follows the policy of consolidating funds on hand for investment purposes. Interest income is generally recognized into income unless the provisions of a relevant agreement or legislation require that the income be restricted, then restricted interest income is recognized in deferred revenue until used for the purpose or purposes specified.

(h) Asset Retirement Obligations

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- (i) There is a legal obligation to incur retirement costs in relation to a tangible capital asset and other contract obligations;
- (ii) The past transactions or events giving rise to the liability has occurred;
- (iii) It is expected that future economic benefits will be given up; and
- (iv) A reasonable estimate of the amount can be made.

The asset retirement obligation is based on management's best estimate of the expenditures to settle the obligation. A liability has been recognized based on estimated future expenses on retirement of the tangible capital assets. Under the prospective method, the assumptions used on initial recognition are those as of the date the legal obligation was incurred. Assumptions used in the subsequent calculations are revised yearly.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost which include amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized in a straight line basis over their estimated useful lives as follows:

| Asset | Useful Life - Years | | | | |
|-----------------------------|---------------------|--|--|--|--|
| | | | | | |
| Site Improvements | 10 - 50 | | | | |
| Buildings | 10 - 50 | | | | |
| Furniture and Equipment | 10 - 15 | | | | |
| Motor Pool | 5 - 10 | | | | |
| Communications and Computer | 5 | | | | |
| Water Control Structures | 20 - 80 | | | | |

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

(i) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(ii) Natural resources

Natural resources that have not been purchased are not recognized as assets in the financial statements.

(iii) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in the financial statements.

(j) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(k) Contaminated Sites

Contaminated sites are defined as the result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard.

A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met:

- a) An environmental standard exists
- b) Contamination exceeds the environmental standard
- c) The Authority is directly responsible or accepts responsibility for the liability
- d) Future economic benefits will be given up, and
- e) A reasonable estimate of the liability can be made.

(I) <u>Employee Future Benefits</u>

The costs of multi-employer defined contribution pension plan benefits, such as the Ontario Municipal Employees Retirement System ("OMERS") pensions, are the employer's contributions due to the plan in the period.

(m) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include accrued liabilities, contaminated site liability, contingencies, asset retirement obligations and tangible capital assets. Actual results could differ from estimates.

(2) Adoption of New Accounting Standards:

- (a) The Authority adopted the following accounting standards beginning January 1, 2023, with no impact on the financial statements:
- (i) PS 1201 Financial Statement Presentation replaces PS 1200 Financial Statement Presentation. This standard establishes general reporting principles and standards for the disclosure of information in government financial statements. The standard introduces the Statement of Remeasurement Gains and Losses separate from the Statement of Operations. Requirements in PS 2601 Foreign Currency Translation, PS 3450 Financial Instruments, and PS 3041 Portfolio Investments, which are required to be adopted at the same time, can give rise to the presentation of gains and losses as remeasurement gains and losses.
- (ii) PS 2601 Foreign Currency Translation replaces PS 2600 Foreign Currency Translation. The standard requires monetary assets and liabilities denominated in a foreign currency and non-monetary items denominated in a foreign currency that are reported as fair value, to be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses arising from foreign currency changes are presented in the new Statement of Remeasurement Gains and Losses.
- (iii) PS 3041 Portfolio Investments replaces PS 3040 Portfolio Investments. The standard provides revised guidance on accounting for, and presentation and disclosure of, portfolio investments to conform to PS 3450 Financial Instruments. The distinction between temporary and portfolio investments has been removed in the new standard, and upon adoption, PS 3030 Temporary Investments no longer applies.
- (iv) PS 3450 Financial Instruments establishes accounting and reporting requirements for all types of financial instruments including derivatives. The standard requires fair value measurement of derivatives and portfolio investments in equity instruments that are quoted in an active market. All other financial instruments will generally be measured at cost or amortized cost. Unrealized gains and losses arising from

changes in fair value are presented in the Statement of Remeasurement Gains and Losses.

(b) The Authority adopted the following accounting standard beginning January 1, 2023:

PS 3280 Asset Retirement Obligations (ARO) establishes the accounting and reporting requirements for legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in buildings controlled by public sector entities. An ARO liability can apply to tangible capital assets either in productive use or no longer in productive use. This standard was adopted on January 1, 2023 on prospective basis.

In the past, the Authority has reported its obligations related to the retirement of tangible capital assets in the period when the asset was retired directly as an expense. The new standard requires the recognition of a liability for legal obligations that exist as a result of the acquisition, construction or development of a tangible capital asset, or that result from the normal use of the asset when the asset is recorded, and replaces Section PS 3270, Solid Waste Landfill Closure and Post-Closure Liability. Such obligation justifies recognition of a liability and can result from existing legislation, regulation, agreement, contract, or that is based on a promise and an expectation of performance. The estimate of the liability includes costs directly attributable to asset retirement activities. When recording an asset retirement obligation, the estimated retirement costs are capitalized to the carrying value of the associated assets and amortized over the asset's estimated useful life. The amortization of the asset retirement costs follows the same method of amortization as the associated tangible capital asset.

A significant part of asset retirement obligations results from the removal and disposal of designated substances such as asbestos from the Authority's buildings. The Authority reports liabilities related to the legal obligations where the Authority is obligated to incur costs to retire a tangible capital asset.

The Authority's ongoing efforts to assess the extent to which designated substances exist in Authority's assets, and new information obtained through regular maintenance and renewal of Authority's assets may result in additional asset retirement obligations from better

information on the nature and extent the substance exists or from changes to the estimated cost to fulfil the obligation. The measurement of asset retirement obligations is also impacted by activities that occurred to settle all or part of the obligation, or any changes in the legal obligation. Revisions to the estimated cost of the obligation will result in adjustment to the carrying amount of the associated assets that are in productive use and amortized as part of the asset on an ongoing basis.

In addition, the Authority recognized an additional asset retirement obligation related to underground fuel tanks, as the Authority has a legal obligation to remove the tanks and remediate the site. The fuel tanks expected useful life estimate has not been changed since purchase.

A summary of the impact during the year is as follows:

| | January 1, 20 | | | |
|------------------------------|---------------|-----------|--|--|
| Tangible capital assets | \$ | 2,246,752 | | |
| Asset retirement obligations | | 2,246,752 | | |

(3) <u>Investments</u>

Investments include the following amounts:

| Investments include the following amounts: | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|
| | 2023 | 2022 |
| Term Deposit maturing within one year (2022 – fair value \$1,959,882) | \$ - | \$ 2,050,356 |
| Term Deposit maturing within one to five years Fair value at December 31, 2023 - \$2,061,987 (2022 – \$1,975,010) | 2,300,000 | 2,300,000 |
| GIC maturing within one year (Interest rate is 5.25%) Fair value at December 31, 2023 - \$4,000,000 (2022 – \$6,895,835) | 4,000,000 | 6,850,532 |
| GIC maturing within one to five years (Interest rates vary between 4.45% and 4.70%) Fair value at December 31, 2023 - \$4,000,000 | 4,000,000 | - |
| Bonds maturing within one year (Interest rates vary between 2.597% and 2.983%) Fair value at December 31, 2023 - \$14,454,889 (2022 - \$9,703,959) | 14,660,000 | 9,829,000 |
| Bonds maturing within one to five years (Interest rate is 3.3%) Fair value at December 31, 2023 - \$4,025,913 (2022 - \$18,059,662) | 4,100,000 | 18,760,000 |
| Bonds maturing within six to ten years (Interest rate is 2.237%) Fair value at December 31, 2023 - \$1,923,750 (2022 - \$1,855,390) | 2,000,000 | 2,000,000 |
| High interest savings account (Interest rates vary between 4.55% and 5.465%) Fair value at December 31, 2023 - \$17,120,799 (2022 - \$4,889,673) | 17,120,799 | 4,889,673 |
| Sub-Total | \$ 48,180,799 | \$ 46,679,561 |
| Plus: Unamortized purchase net premiums and discounts | (134,357) | (372,902) |
| Total | \$ 48,046,442 | \$ 46,306,659 |

All investments above are Level 2 investments with the exception of the high interest savings account which is a Level 1. There were no transfers between level 1, 2 and 3.

(4) <u>Deferred Revenue</u>

(a) Deferred revenue includes the following amounts:

| | 2023 | 2022 |
|--------------------------------------------|-----------------|-----------------|
| Balance, end of year: | | |
| Source Protection Program | \$ 378,724 | \$ 219,740 |
| Rural Water Quality Program | 1,027,577 | 972,846 |
| Water and Erosion Control Infrastructure | 331,244 | 197,254 |
| Other Watershed Programs | 1,781,410 | 1,883,874 |
| Cottage Rent | 467,997 | 472,554 |
| Other Miscellaneous | 935,674 | 1,066,664 |
| Total Deferred Revenue | \$ 4,922,626 | \$ 4,812,932 |
| Balance, beginning of year: | | |
| Source Protection Program | \$ 219,740 | \$ 407,281 |
| Rural Water Quality Program | 972,846 | 955,949 |
| Water and Erosion Control Infrastructure | 197,254 | 22,070 |
| Canada Emergency Wage Subsidy (Note 3 (b)) | - | 3,157,379 |
| Other Watershed Programs | 1,883,874 | 1,408,998 |
| Cottage Rent | 472,554 | 479,131 |
| Other Miscellaneous | 1,066,664 | 1,088,810 |
| | 4,812,932 | 7,519,618 |
| Grant Contributions (recovery) | 2,864,045 | (125,041) |
| Interest | 878 | - |
| Other | 2,275,838 | 2,567,655 |
| Total Contributions Received | 5,140,761 | 2,442,614 |
| CEWS Contributions Used (note 3 (b)) | - | 3,157,379 |
| Contributions Used | 5,031,067 | 1,991,921 |
| Total Contributions Used | 5,031,067 | 5,149,300 |
| Balance, end of year | \$ 4,922,626 | \$ 4,812,932 |

(b) In 2021, the Authority applied for funding through the Canada Emergency Wage Subsidy (CEWS). The Authority received funding totalling \$3,157,379 in 2021 and the amount was recorded as deferred revenue until the year ended December 31, 2021. The Canada Revenue Agency (CRA) through an audit determined that the Authority was not eligible for this subsidy. The subsidy was refunded to the CRA during 2022 in the full amount of \$3,157,379 plus interest charges of \$245,573. In 2022, the interest of \$245,573 was expensed in Corporate Services on the statement of operations. The Authority is appealing this assessment and has also requested that interest charges be waived. A final decision by the CRA is pending as at December 31, 2023.

(5) Tangible Capital Assets

| | Balance at | Additions | ARO | Disposals/ | Balance at |
|---------------------------------------|----------------|--------------|-----------|--------------|----------------|
| Cost | 31-Dec-22 | | Additions | Transfers | 31-Dec-23 |
| | | | | | |
| Land and Land Improvements | \$ 30,892,523 | \$ - | \$ - | \$ - | \$ 30,892,523 |
| Site Improvements | 18,931,788 | 605,632 | - | - | 19,537,420 |
| Buildings | 19,006,092 | 671,629 | - | - | 19,677,721 |
| Furniture and Equipment | 2,570,146 | 178,034 | - | (24,327) | 2,723,853 |
| Motor Pool | 5,627,347 | 814,545 | - | (165,289) | 6,276,603 |
| Communications and Computers | 1,963,349 | 204,360 | - | (92,388) | 2,075,321 |
| Water Control Structures | 102,564,109 | 240,568 | - | - | 102,804,677 |
| Assets Under Construction | 2,809,901 | 1,813,204 | - | (695,717) | 3,927,388 |
| Asset Retirement Obligations (note 2) | - | - | 2,246,752 | - | 2,246,752 |
| | \$ 184,365,255 | \$ 4,527,972 | 2,246,752 | \$ (977,721) | \$ 190,162,258 |

| Accumulated | В | Balance at | | lance at Disposals | | ARO | Amortization | | Balance at | |
|---------------------------------------|----|------------|----|--------------------|----|------------|--------------|-----------|------------------|--|
| Amortization | 3 | 1-Dec-22 | | | | ortization | Expense | | 31-Dec-23 | |
| | | | | | | | | | | |
| Site Improvements | \$ | 10,786,117 | \$ | - | \$ | - | \$ | 520,720 | \$ 11,306,837 | |
| Buildings | | 10,873,973 | | - | | - | | 460,862 | 11,334,835 | |
| Furniture and Equipment | | 1,393,518 | | (24,327) | | - | | 189,289 | 1,558,480 | |
| Motor Pool | | 3,798,959 | | (150,525) | | - | | 390,034 | 4,038,468 | |
| Communications and Computers | | 1,747,165 | | (92,387) | | - | | 97,265 | 1,752,043 | |
| Water Control Structures | | 64,388,620 | | - | | - | | 1,837,524 | 66,226,144 | |
| Asset Retirement Obligations (note 2) | | - | | - | | 2,110 | | - | 2,110 | |
| | \$ | 92,988,352 | \$ | (267,239) | \$ | 2,110 | \$ | 3,495,694 | \$ 96,218,917 | |

| | Net Book Value | Net Book Value |
|---------------------------------------|----------------|----------------|
| | 31-Dec-22 | 31-Dec-23 |
| | | |
| Land and Land Improvements | \$ 30,892,523 | \$ 30,892,523 |
| Site Improvements | 8,145,671 | 8,230,583 |
| Buildings | 8,132,119 | 8,342,886 |
| Furniture and Equipment | 1,176,628 | 1,165,373 |
| Motor Pool | 1,828,388 | 2,238,135 |
| Communications and Computers | 216,184 | 323,278 |
| Water Control Structures | 38,175,489 | 36,578,533 |
| Assets Under Construction | 2,809,901 | 3,927,388 |
| Asset Retirement Obligations (note 2) | | 2,244,642 |
| | \$ 91,376,903 | \$ 93,943,341 |

| Cost | Balance at 31-Dec-21 | | Additions | | Disposals/ Transfers | | | Balance at 31-Dec-22 |
|------------------------------|-------------------------|-------------|-------------|------|-------------------------|-------------|----|-------------------------|
| | Φ | 20 040 240 | Φ. | | Φ | (05.047) | Φ | 20 000 500 |
| Land and Land Improvements | \$ | 30,918,340 | \$ | - | \$ | (25,817) | \$ | 30,892,523 |
| Site Improvements | | 17,074,824 | 1,861,85 | 7 | | (4,893) | | 18,931,788 |
| Buildings | | 18,827,478 | 274,83 | 8 | | (96,224) | | 19,006,092 |
| Furniture and Equipment | | 2,373,429 | 207,25 | 9 | | (10,542) | | 2,570,146 |
| Motor Pool | | 5,191,097 | 692,80 | 3 | | (256,553) | | 5,627,347 |
| Communications and Computers | | 1,923,592 | 39,75 | 7 | | - | | 1,963,349 |
| Water Control Structures | | 100,282,697 | 2,281,41 | 2 | | - | | 102,564,109 |
| Assets Under Construction | | 4,470,527 | 2,193,25 | 5 | | (3,853,881) | | 2,809,901 |
| | \$ | 181,061,984 | \$ 7,551,18 | 1 \$ | 3 | (4,247,910) | \$ | 184,365,255 |

| Accumulated Amortization | _ | alance at 1-Dec-21 | Di | sposals | tization xpense | _ | Salance at 31-Dec-22 |
|------------------------------|----|-----------------------|----|-----------|------------------------|----|-------------------------|
| Site Improvements | \$ | 10,263,522 | \$ | (4,848) | \$ 527,443 | \$ | 10,786,117 |
| Buildings | | 10,507,966 | | (74,166) | 440,173 | | 10,873,973 |
| Furniture and Equipment | | 1,225,760 | | (10,542) | 178,300 | | 1,393,518 |
| Motor Pool | | 3,686,033 | | (233,030) | 345,956 | | 3,798,959 |
| Communications and Computers | | 1,649,483 | | - | 97,682 | | 1,747,165 |
| Water Control Structures | | 62,555,886 | | - | 1,832,734 | | 64,388,620 |
| _ | \$ | 89,888,650 | \$ | (322,586) | \$ 3,422,288 | \$ | 92,988,352 |

| | Net Book Value 31-Dec-21 | Net Book Value 31-Dec-22 |
|------------------------------|-----------------------------|-----------------------------|
| Land and Land Improvements | \$ 30,918,340 | \$ 30,892,523 |
| Site Improvements | 6,811,301 | 8,145,671 |
| Buildings | 8,319,512 | 8,132,119 |
| Furniture and Equipment | 1,147,669 | 1,176,628 |
| Motor Pool | 1,505,064 | 1,828,388 |
| Communications and Computers | 274,110 | 216,184 |
| Water Control Structures | 37,726,811 | 38,175,489 |
| Assets Under Construction | 4,470,527 | 2,809,901 |
| | \$ 91,173,334 | \$ 91,376,903 |

Assets Under Construction

Assets under construction having a value of \$3,927,388 (2022 - \$2,809,901) have not been amortized. Amortization of these assets will commence when the asset is put into service.

Write-down of Tangible Capital Assets

The write-down of tangible capital assets during the year was \$nil (2022 - \$14,450).

Gain on Sale of Tangible Capital Assets

During the year, the Authority disposed of motor pool assets with a total carrying value of \$14,764. The total proceeds on these sales were \$111,882, which resulted in a gain on sale of \$97,118.

In 2022, the Authority disposed of three significant properties (land) with a total carrying value of \$25,817. The total proceeds on these sales were \$15,184,309, which resulted in a gain on sale of \$15,158,492.

(6) Asset Retirement Obligations

The Authority's asset retirement obligations consist of the following:

(a) Asbestos obligations:

The Authority owns and operates several buildings and structures that are known to have asbestos, which represents a health hazard upon demolition of the building and there is a legal obligation to remove it.

(b) Fuel tank obligations:

The Authority has underground fuel tanks that will require future remediation where there is a legal obligation to remove the tank and remediate the site.

All liabilities for asset retirement obligations are reported at current costs in nominal dollars without discounting.

Changes to the asset retirement obligations in the year are as follows:

| | | A 1 1 | 2023 |
|---------------------------------------|---------------|---------------------|-----------------|
| | Fuel tanks | Asbestos removal | Total |
| Balance, beginning of the year | \$ - | \$ - | \$ - |
| Change in accounting policy (note 2) | 36,000 | 2,210,752 | 2,246,752 |
| Less: Obligations settled in the year | - | - | - |
| Balance, end of the year | \$ 36,000 | \$ 2,210,752 | \$ 2,246,752 |

(7) Contaminated Site Liability

The Authority has an estimated liability of \$812,912 as at December 31, 2023 (2022 - \$812,912) for future remediation of two of its properties. During the year, there was no activity or events impacting the liability estimate from prior year. The properties include a former landfill site in the City of Brantford, and a former residential site in the City of Cambridge. The properties were purchased by the Authority in the 1970s under flood control projects. The Ministry of the Environment, Conservation and Parks has requested remediation on the Brantford and Cambridge properties. The estimated future cost of the work at Brantford is based on a detailed remediation plan prepared by a qualified external consultant. Staff have estimated the future cost of remediation for the Cambridge property based on preliminary investigations carried out by an environmental consulting firm.

(8) 2023 Budget

The budget figures are those adopted at the General Meeting of the Authority held February 24, 2023. The Authority only prepares a budget for the statement of operations, the budget figures in the statement of change in net financial assets has not been provided.

(9) Commitments

The Authority is committed under contracts for various infrastructure projects. The amount expected to be incurred in 2024 under contracts is approximately \$2,653,757.

(10) Contingencies

The Authority recognizes that liabilities may arise due to certain contract and labour relations matters that were outstanding at year end, in the normal course of business. Legal action may be taken against the Authority for personal injury claims, property damage and other contractual matters. The outcome of these actions is not presently determinable. It is management's opinion that the Authority's insurance coverage and/or accumulated surplus will adequately cover any potential liabilities arising from these matters.

(11) Accumulated Surplus

Accumulated surplus consists of tangible capital asset and other surplus and reserve funds. Details of the reserve funds are as follows:

| | 2023 | 2022 |
|-----------------------------------|---------------|---------------|
| Operating | | |
| Property and Liability Insurance | \$ 281,417 | \$ 270,383 |
| Building and Mechanical Equipment | 1,343,443 | 1,231,833 |
| Small Office Equipment | - | 8,013 |
| Personnel | 1,299,167 | 1,104,112 |
| Transition | 2,632,308 | 2,048,704 |
| Apps' Mill Nature Centre | 76,501 | 73,501 |
| Laurel Creek Nature Centre | 116,762 | 120,611 |
| Guelph Lake Nature Centre | 145,181 | 139,487 |
| Shade's Mills Nature Centre | 81,014 | 77,836 |
| Taquanyah Nature Centre | 23,102 | 22,197 |
| Computer Replacement | 1,390,899 | 1,318,602 |
| Forestry Management | 1,536,205 | 1,312,640 |
| Cottage Operations | 1,271,831 | 1,180,650 |
| Property Rental | 785,090 | 737,976 |
| Planning Enforcement | 547,652 | 526,179 |
| Master Plan | 442,298 | 424,958 |
| Grand River Management Plan | 118,589 | 113,939 |
| Watershed Restoration | 335,225 | 268,275 |
| Water Management | 1,038,942 | 1,000,000 |
| Total Operating Reserves | \$ 13,465,626 | \$ 11,979,896 |
| Capital | | |
| Completion of Capital Projects | \$ 162,000 | \$ 162,000 |
| Cambridge Desiltation Pond | 4,967 | 5,709 |
| Gravel | 270,315 | 259,716 |
| General Capital | 1,442,571 | 1,163,108 |
| Major Dam Maintenance | 3,056,063 | 2,734,473 |
| Gauges | 1,010,910 | 971,275 |
| Conservation Area | 8,471,029 | 7,339,262 |
| Land Reserves | 23,028,711 | 22,172,367 |
| Total Capital Reserves | \$ 37,446,566 | \$ 34,807,910 |
| Motor Pool | | |
| Motor Pool Equipment Replacement | \$ 1,670,460 | \$ 1,879,368 |
| Vehicle Insurance | 95,821 | 92,064 |
| Total Motor Pool Reserves | \$ 1,766,281 | \$ 1,971,432 |
| Total Reserves | \$ 52,678,473 | \$ 48,759,238 |

Land reserves represent the net proceeds of land sales and are available for approved projects including purchases of conservation lands within the Watershed in accordance with Authority policies and Provincial Regulations.

(12) Pension and Retirement Benefits

The Authority makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of all eligible members of its staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Because OMERS is a multi-employer pension plan, any pension plan surpluses or deficits are the joint responsibility of Ontario municipal organizations and their employees. As a result, the Authority does not recognize any share of the OMERS pension surplus or deficit.

The latest available report for the OMERS plan was December 31, 2022. At that time the plan reported a \$6.7 billion actuarial deficit (2021 - \$3.1 billion), based on actuarial liabilities of \$128.8 billion (2021 - \$119.3 billion) and actuarial assets of \$122.1 billion (2021 - \$116.2 billion). Ongoing adequacy of the current contribution rates will need to be monitored and may lead to increased future funding requirements.

In 2023, the Authority's contribution to OMERS was \$1,304,769 (2022 - \$1,204,260).

(13) Related Entity

The Grand River Conservation Foundation ("the Foundation") is an independent organization and a Registered Charity that raises funds to finance selected operating and capital expenditures of the Authority. Although the Foundation disburses funds at the discretion of its own Board of Directors, it only funds approved projects of the Authority and the Chair of the Authority is a permanent member of the Foundation Board. The accounts of The Grand River Conservation Foundation are not included in these financial statements.

During 2023, the Foundation contributed \$225,722 (2022 - \$435,142) to fund projects carried out by the Authority. At December 31, 2023, the amount due from the Foundation to the Authority is \$118,083 (2022 - \$291,227). This receivable is included in "Other Receivables" on the Statement of Financial Position.

(14) Financial Risks

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Authority is exposed to credit risk with respect to the accounts receivable, cash and investments.

The Authority assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Authority as at December 31, 2023 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the statement of operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the statement of operations. The balance of the allowance for doubtful accounts is \$445 (2022 - \$720).

There have been no significant changes to the credit risk exposure from 2022.

(b) Liquidity risk:

Liquidity risk is the risk that the Authority will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Authority manages its liquidity risk by monitoring its operating requirements. The Authority prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 30 days of receipt of an invoice.

(d) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets with variable interest rates expose the Authority to cash flow interest rate risk.

The Authority's investments are disclosed in note 3.

There has been no change to the interest rate risk exposure from 2022.

(15) Public Sector Salary Disclosure

Grand River Conservation Authority is subject to The Public Sector Salary Disclosure Act, 1996. Salaries and benefits that have been paid by the Authority and reported to the Province of Ontario in compliance with this legislation are listed on the Ontario Ministry of Finance website at https://www.ontario.ca/page/public-sector-salary-disclosure#section-0 or can be provided in an alternate format upon request from the Authority.

(16) Comparative Information

Certain comparative information in the statement of cashflows has been reclassified to conform with the financial statement presentation adopted in the current year.

(17) <u>Segmented Information</u>

| 2023 | | | | | | | | | | | | |
|------------------------------|----|---------------------------------------|----|---------------------------------|----------------------|-------------------------|-----------------------------------|----------|------------|-----------------------------------------------|----|-------------|
| | | Watershed Management Monitoring | ı | Source Protection Program | Resource Planning | Watershed tewardship | onservation Land lanagement | Land and | | Corporate Services/IS and Motor Pool | | Total |
| Revenue: | - | | | | | | | | | | | |
| Levies | \$ | 5,601,590 | \$ | - | \$ 1,385,200 | \$ 1,967,700 | \$ - | \$ | 310,100 | \$ 3,781,088 | \$ | 13,045,678 |
| Grants | | 1,075,221 | | 543,467 | - | 937,266 | - | | - | - | | 2,555,954 |
| User fees and | | _ | | _ | 979,840 | 664,433 | 3,975,422 | | 12,511,156 | 2,500,004 | | 20,630,855 |
| Other | | | | | 0,0,010 | 001,100 | 0,070,122 | | 12,011,100 | 2,000,001 | | 20,000,000 |
| Donations | | - | | - | - | 93,979 | 52,914 | | 80,105 | 36,050 | | 263,048 |
| Total Revenue | | 6,676,811 | | 543,467 | 2,365,040 | 3,663,378 | 4,028,336 | | 12,901,361 | 6,317,142 | | 36,495,535 |
| Expenses: | | | | | | | | | | | | |
| Salaries, Wages | | 3,443,584 | | 443,493 | 1,877,606 | 1,271,490 | 2,061,105 | | 5,793,887 | 3,475,489 | | 18,366,654 |
| and Benefits | | 3, 1.0,001 | | | .,0,000 | 1,211,100 | _,00.,.00 | | 0,1 00,001 | 3, 3, | | . 0,000,00 |
| Operating | | 1,925,896 | | 99,974 | 406,275 | 2,031,008 | 1,774,899 | | 4,013,498 | 2,952,134 | | 13,203,684 |
| Expenses | | | | | | | | | | | | |
| Amortization | | 1,765,711 | | - | - | 12,492 | 232,344 | | 801,928 | 685,330 | | 3,497,805 |
| Less: | | _ | | - | _ | _ | - | | _ | (2,786,553) | | (2,786,553) |
| Chargebacks | | | | | | | | | | | | |
| Total Expenses | | 7,135,191 | | 543,467 | 2,283,881 | 3,314,990 | 4,068,348 | | 10,609,313 | 4,326,400 | | 32,281,590 |
| Annual surplus/ (deficit) | \$ | (458,380) | \$ | - | \$ 81,159 | \$ 348,388 | \$ (40,012) | \$ | 2,292,048 | \$ 1,990,742 | \$ | 4,213,945 |

| 2022 | | | | | | | | | | | |
|-----------------|----|--------------------------------------|----|---------------------------------|----------------------|-------------------------|------------------------------------|----|-------------------------------|-----------------------------------------------|------------------|
| | М | Watershed anagement Monitoring | F | Source Protection Program | Resource Planning | Watershed tewardship | onservation Land flanagement | | ecreation and Education | Corporate Services/IS and Motor Pool | Total |
| Revenue: | | | | | | | | | | | |
| Levies | \$ | 5,445,505 | \$ | - | \$ 1,307,200 | \$ 1,906,200 | \$ - | \$ | 284,600 | \$ 3,686,088 | \$ 12,629,593 |
| Grants | | 1,314,841 | | 569,995 | - | 760,181 | 225 | | 30,874 | 450 | 2,676,566 |
| User fees and | | - | | - | 1,190,182 | 663,392 | 18,877,319 | 1 | 1,755,215 | 891,687 | 33,377,795 |
| Other | | | | | | | | | | | |
| Donations | | - | | - | - | 67,498 | 252,053 | | 111,741 | 27,323 | 458,615 |
| Total Revenue | | 6,760,346 | | 569,995 | 2,497,382 | 3,397,271 | 19,129,597 | 1 | 2,182,430 | 4,605,548 | 49,142,569 |
| Expenses: | | | | | | | | | | | |
| Salaries, Wages | | 3,381,584 | | 464,091 | 1,987,108 | 1,330,896 | 1,941,251 | | 5,118,667 | 3,368,620 | 17,592,217 |
| and Benefits | | | | | | | | | | | |
| Operating | | 1,806,702 | | 105,904 | 242,154 | 1,659,521 | 1,630,327 | | 3,839,875 | 2,569,958 | 11,854,441 |
| Expenses | | | | • | • | | | | - | | |
| Amortization | | 1,758,096 | | - | - | 13,604 | 222,123 | | 781,120 | 647,345 | 3,422,288 |
| Less: | | - | | - | - | - | - | | - | (2,562,701) | (2,562,701) |
| Chargebacks | | | | | | | | | | | |
| Total Expenses | | 6,946,382 | | 569,995 | 2,229,262 | 3,004,021 | 3,793,701 | | 9,739,662 | 4,023,222 | 30,306,245 |
| Annual surplus/ | \$ | (186,036) | \$ | - | \$ 268,120 | \$ 393,250 | \$ 15,335,896 | \$ | 2,442,768 | \$ 582,326 | \$ 18,836,324 |