Grand River Conservation Authority
2010 Budget

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Grand River Conservation Authority Members for 2010	**APPENDIX A**

GRCA 2010 Budget Highlights

For over 75 years, the Grand River Conservation Authority has been a successful partnership of municipalities, working together to promote and undertake wise management of the resources of the Grand River watershed.

The Grand River stretches 300 kilometres from Dundalk in Dufferin County to Port Maitland on Lake Erie. It takes in one of the fastest growing regions in the province, with a population of more than 950,000. The Grand River watershed is also home to some of the most intensively farmed land in the nation.

The prospect of high growth and the impact on natural resources and the quality of life present an enormous challenge to the GRCA, municipalities and all watershed residents. It creates an urgent need to work co-operatively to care wisely for the Grand River and its resources.

The work of the GRCA is divided into seven business areas:

- Improving water quality
- Protecting natural areas and biodiversity
- Maintaining reliable water supply
- Reducing flood damages
- Watershed planning
- Environmental education
- Outdoor recreation

In order to carry out these functions, the GRCA draws revenues from a variety of sources:

- User fees, such as park admissions, nature centre programs, planning fees and others which are set to offset most, if not all, the cost of these services
- Revenues from property rentals and hydro generation at our dams
- Municipal levies, which are applied primarily to watershed management programs
- Municipal grants dedicated to specific programs, such as the Rural Water Quality Program and Water Quality Monitoring
- Provincial transfer payments for water management operating expenses
- Provincial grants for specific purposes, such as studies on Source Water Protection and Capital Projects related to water management
- Donations from the Grand River Conservation Foundation for programs such as outdoor education, tree nursery operations and various special projects
- Federal grants and other miscellaneous sources of revenue

Of particular note in 2010 is the work that is continuing related to the development of a "Drinking Water Source Protection" plan for the Lake Erie Source Protection Region. Also of great importance, and complementary to Source Protection Planning, is the need to update the Grand River Basin Water Management Study. The original study was completed in 1982 and addressed the preferred methods to tackle watershed-wide issues such as flood damages, water quality and water supply. The update will look at the needs of watershed communities for the next 25 years and take into account the pressing issues raised by rapid population growth, farm intensification and climate change. The Dundas Valley groundwater study is expected to be completed in 2010. The major capital project scheduled for 2010 is the completion of the Conestogo Dam stilling basin upgrade.

1. Watershed Management and Monitoring

Watershed management and monitoring programs protect watershed residents from flooding and provide the information required to develop appropriate resource management strategies and to identify priority actions to maintain a healthy watershed.

Activities include operation of flood and erosion control structures such as dykes and dams; flood forecasting and warning; water quality monitoring; restoration and rehabilitation projects; water quantity assessment; watershed and subwatershed studies, and administration of conservation authority regulations related to development in the floodplain and other natural hazards, wetland, slopes, shorelines and watercourses.

In 2009 the activities include research and studies that will be used in the development of a source protection plan for the Grand River watershed and work will continue on the components necessary to update the Grand River Water Management Plan.

Expenditures: $12,418,200 (includes $4,124,000 for Source Protection Program – Schedule 1(b))
Revenues: $11,531,200 (includes $4,124,000 provincial funding for Source Protection Program)
Revenue sources: Municipal levies, provincial grants, permit and other user fees.

2. Environmental Advisory Services

This program involves planning and technical review of municipal planning documents and recommending environmental policies for floodplains, wetlands and other environmentally significant areas; providing advice and information to municipal councils on development proposals and severances; review of environmental assessments; and providing outside consulting services on a fee-for-service basis to other conservation authorities, agencies and other countries.

Expenditures: $783,400
Revenues: $783,400
Revenue sources: User fees, provincial grants, municipal levy

3. Watershed stewardship

The watershed stewardship program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties. Some activities are reforestation through the Burford Tree Nursery and tree planting programs; the Rural Water Quality Program; implementing projects under the Grand River Fisheries Management Plan; providing conservation information through brochures, publications, the web site and media contacts.

Expenditures: $3,383,000
Revenues: $3,370,000
Revenue sources: Municipal levies and grants, provincial grants, tree sales, landowner contributions and donations from the Grand River Conservation Foundation.

4. Conservation Land Management

This includes expenses and revenues associated with the acquisition and management of land owned or managed by the GRCA including woodlots, provincially significant wetlands (e.g. Luther Marsh, Dunnville Marsh), passive conservation areas, rail-trails and a number of rental properties. Activities include forest management, woodlot thinning, hydro generation at our dams, and restoration of GRCA property where gravel has been extracted.

Expenditures: $3,700,900
Revenues: $4,199,200

Revenue sources: Property rentals, hydro production, timber sales, conservation land income, land sales, donations from the Grand River Conservation Foundation

5. Recreation and education

Recreation: This includes the costs and revenues associated with operating the GRCA's 11 active conservation areas. The GRCA offers camping, hiking, fishing, swimming, skiing and other activities at its parks. It provides 2,500 campsites, making it the second-largest provider of camping accommodation in Ontario. About 1 million people visit GRCA parks each year. The parks are financially self-sufficient in their operating costs.

Education: The GRCA operates six nature centres, which provide curriculum-based programs to about 40,000 students from six school boards and independent schools throughout the watershed. In addition, about 16,000 members of the public attend day camps and weekend family events. The majority of the funding comes from school boards and the Grand River Conservation Foundation.

Expenditures: $9,169,900
Revenues: $8,576,500
Revenue sources: Conservation Area user fees, nature centre user fees, community event fees, donations from the Grand River Conservation Foundation and Municipal General Levy (education programs only).

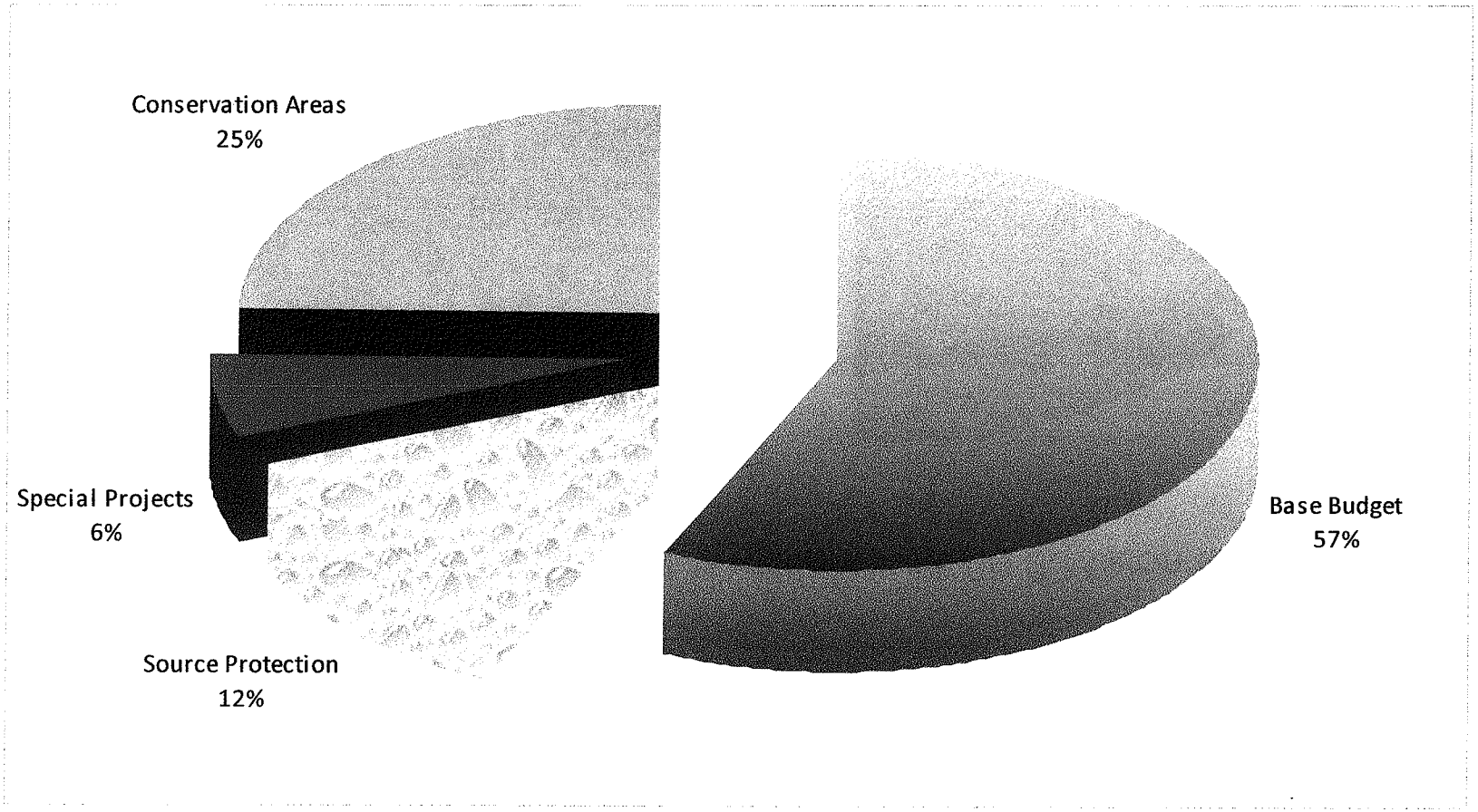
6. Corporate services

This includes the cost of head office functions such as accounting and human resources, as well as the cost of facilities, insurance, consulting and legal fees and expenses relating to the General Membership.

Expenditures: $3,183,969
Revenues: $2,198,747
Revenue sources: Municipal levies and provincial grants

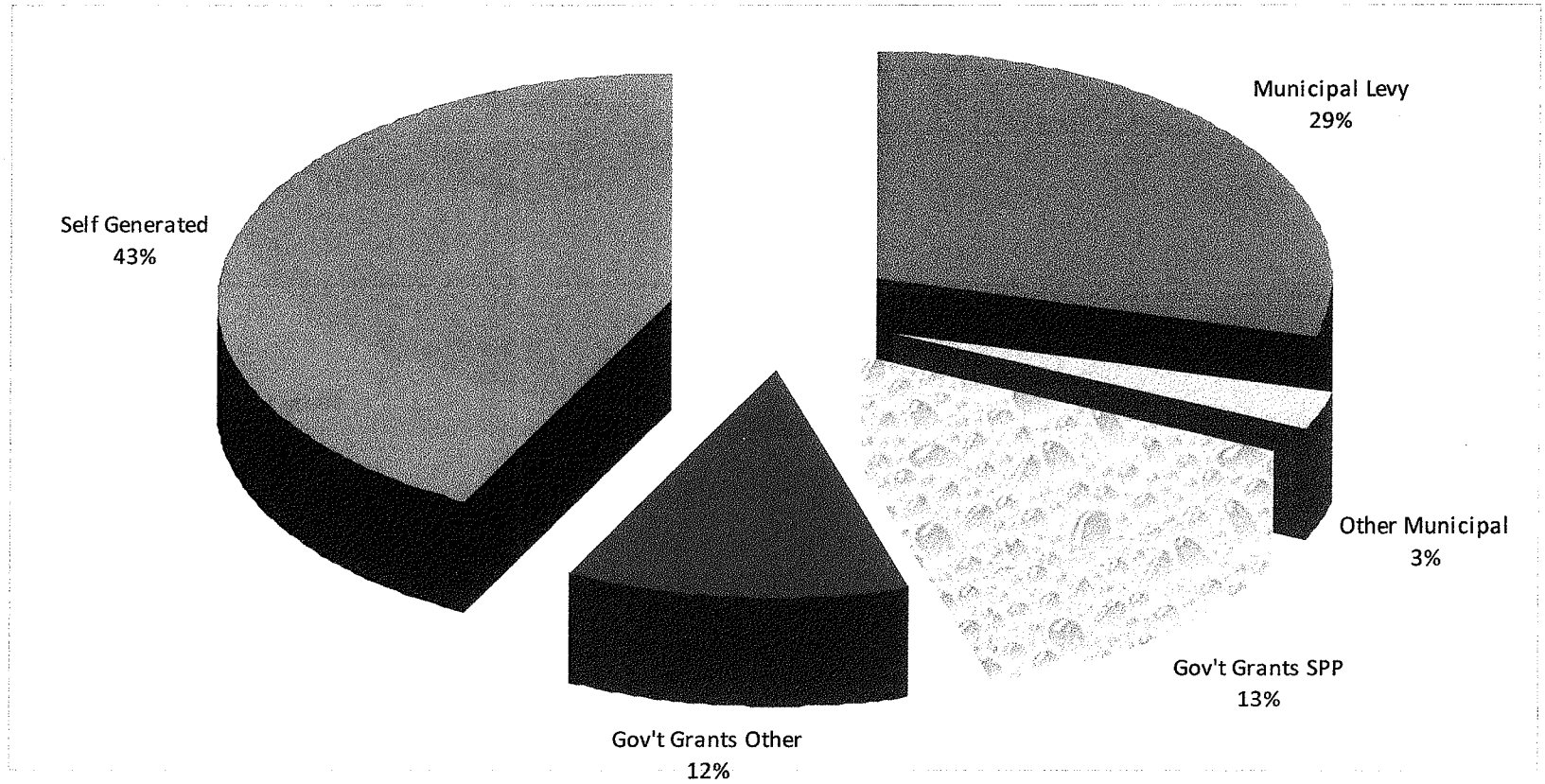
2010 Budget - Expenditures

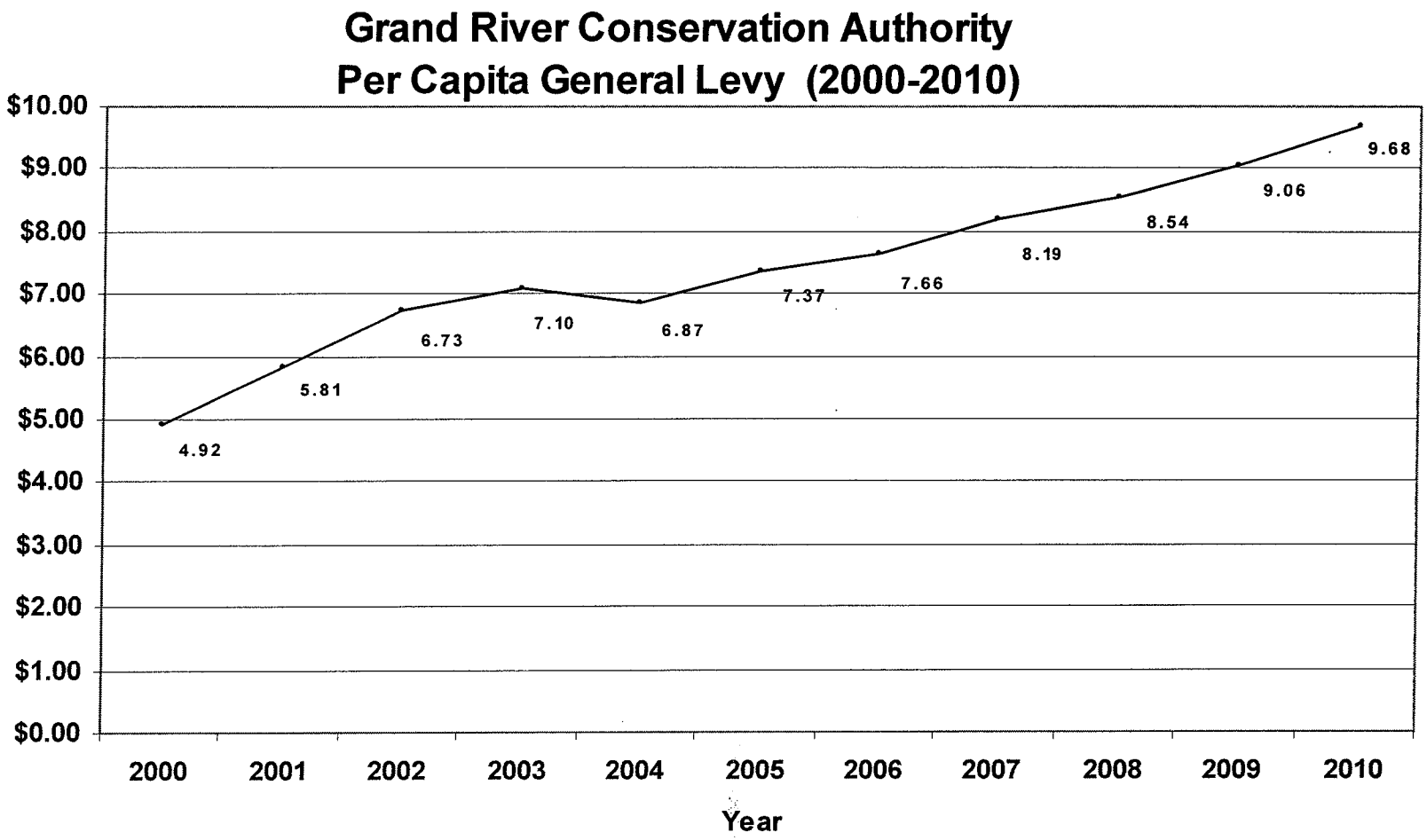
2010 Budget Expenditures = <u>$33.2 Million</u> ($ 31.4 Million in '09)



2010 Budget - Sources of Revenue

Total 2010 Budget Revenue = <u>$31.6 Million</u> ($ 29.9 Million in '09)




Grand River Conservation Authority
Per Capita General Levy (2000-2010)
$10.00
$9.00
$8.00
$7.00
$6.00
$5.00
$4.00
$3.00
$2.00
$1.00
$0.00
4.92
5.81
6.73
7.10
6.87
7.37
7.66
8.19
8.54
9.06
9.68
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
Year

Grand River Conservation Authority
Statement of Operations
BUDGET 2010

	Schedule	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Revenue					
Municipal					
Levies:					
General-Operating	Various	7,260,000	7,710,000	7,710,000	8,093,000
General-Capital		850,000	900,000	900,000	1,100,000
Special	Various	27,619	120,000	140,615	150,000
Other	Various	813,530	749,300	712,581	700,000
Total Municipal Revenue		**8,951,149**	**9,479,300**	**9,463,196**	**10,043,000**
Government Grants					
MNR Transfer Payments	Various	951,547	951,547	951,547	951,547
Source Protection Program Provinical	1B	4,795,480	5,193,000	4,310,707	4,124,000
Other Provincial	Various	847,792	1,235,000	1,615,396	2,019,000
Federal	Various	89,110	86,500	61,928	889,500
Total Government Grants		**6,683,929**	**7,466,047**	**6,939,578**	**7,984,047**
Self-Generated					
User Fees and Sales:					
Enquiry's and Permits	1(a)	255,081	275,000	297,665	280,000
Plan Input and Review	2	386,038	375,000	337,085	375,000
Nursery and Woodlot Management	3/4	432,329	386,000	476,642	432,500
Consulting	2	6,656	10,000	2,076	10,000
Conservation Lands Income	4	78,475	81,000	60,798	71,000
Conservation Areas User Fees	5	5,538,610	5,751,500	5,864,229	6,000,000
Nature Centres and Camps	5	685,977	707,500	695,946	692,500
Merchandising and Sales	5	3,977	5,000	4,696	5,000
Property Rentals	4	2,834,731	2,792,760	3,115,689	2,899,000
Hydro Generation	4	325,803	450,000	326,736	450,000
Land Sales	4	1,343	600,000	196,875	450,000
Grand River Conservation Foundation	Various	477,430	532,000	495,812	418,000
Donations	Various	288,339	238,000	319,712	421,000
Landowner Contributions	3	195,876	133,000	261,348	183,000
Investment Income (Operating)	8	113,261	100,000	103,891	100,000
Investment Income (allocated to reserves)	8	405,392	400,000	429,745	400,000
Miscellaneous Income	Various	137,193	167,000	179,198	167,000
Total Self Generated Revenue		**12,166,511**	**13,003,760**	**13,168,143**	**13,354,000**
Total Revenue		**27,801,589**	**29,949,107**	**29,570,917**	**31,381,047**
Expenditures					
OPERATING					
Watershed Management & Monitoring	1(a)	4,847,144	5,345,450	5,068,674	5,428,200
Source Protection Program	1(b)	4,795,480	5,193,000	4,310,707	4,124,000
Environmental Advisory Services	2	607,921	755,000	655,039	783,400
Watershed Stewardship	3	2,784,640	3,110,300	3,008,707	3,383,000
Conservation Land Management	4	4,096,801	3,842,500	3,860,158	3,232,900
Recreation and Education	5	5,398,836	5,292,000	5,455,877	5,541,000
Corporate Services	6	2,341,124	2,612,236	2,305,764	2,700,244
Net Equipment/Information Systems Usage Charges	7	1,582,457	1,785,700	1,652,433	1,801,100
less: Internal Charges (IT & Motor Pool)		(1,582,457)	(1,785,700)	(1,652,433)	(1,801,100)
Miscellaneous Expense	8	150,551	192,000	154,166	192,000
TOTAL OPERATING		**25,022,497**	**26,342,486**	**24,819,092**	**25,384,744**
Flood Control Structures	1(a)	665,553	1,900,000	1,734,262	2,300,000
Flood Forecasting & Warning Equipment	1(a)	177,238	341,000	65,298	446,000
Water Quality Equipment	1(a)	95,783	250,000	178,589	120,000
Conservation Land Management-Land Purchases	4	701,457	300,000	109,589	300,000
Conservation Land Management-Trails	4	6,008	80,000	94,329	0
Conservation Land Management-Property Development	4	69,878	50,000	96,677	50,000
Conservation Land Management-Misc	4	49,572	268,000	200,886	118,000
Recreation and Education-Conservation Areas	5	1,047,918	1,135,100	1,085,316	3,417,900
Recreation and Education-Conservation Areas & Forestry	5	207,475	187,000	105,462	211,000
Corporate Services-Equipment	6	220,189	320,000	281,502	340,000
Information Systems-Capital	7	248,757	300,000	353,009	300,000
Motor Pool-Capital	7	291,828	315,000	384,008	375,000
less: Internal Charges (IT & Motor Pool)	7	(475,823)	(351,450)	(463,602)	(374,750)
Miscellaneous Expense	8				
TOTAL CAPITAL		**3,305,833**	**5,094,650**	**4,225,325**	**7,603,150**
Total Expenditures		**28,328,330**	**31,437,136**	**29,044,417**	**32,987,894**
Gross Surplus (Deficit)		(526,741)	(1,488,029)	526,500	(1,606,847)
Prior Year Surplus Carried Forward		378,043	333,729	333,729	261,847
Funding (to)/from Reserves		482,427	1,154,300	(598,382)	1,345,000
Net Surplus (Deficit)		**333,729**	**(0)**	**261,847**	**(0)**

1(a). WATERSHED MANAGEMENT AND MONITORING

Watershed management and monitoring programs provide the information required to develop appropriate resource management strategies and to identify priority actions to maintain a healthy watershed.

1-1. Watershed Studies

This category includes watershed and subwatershed studies. These studies provide the strategic framework for understanding water resources and ecosystem form, functions and linkages. These allow for assessment of the impacts of changes in watershed resources and land use. Watershed studies also identify activities and actions that are needed to minimize the adverse impacts of change. This program supports other plans and programs that promote healthy watersheds.

What do we do?

- facilitate the update of the Watershed Water Management Plan in consultation with our partners including municipalities, provincial ministries, federal government, community, Six Nations and academia to address the key water management objectives: reduce flood damagers, improve water quality and ensure adequate water supply; document information gaps of our understanding of how the watershed functions and the important water processes occurring in the watershed and with consideration to climate change and population growth; implement early actions to achieve water management objectives.

- carry out or partner with municipalities and other stakeholders on integrated subwatershed plans for streams and tributaries

1-2. Resource Inventory and Environmental Monitoring

This category includes the collection and analysis of environmental data and the development of management plans for protection and management of water resources and natural heritage systems. These programs help determine improvements or declines in watershed health and priority management areas.

What do we do?

- operate 8 continuous river water quality monitoring stations, 73 stream flow monitoring stations, 27 groundwater monitoring stations, and 37 water quality monitoring stations in conjunction with MOE, apply state-of-the-art water quality assimilation model to determine optimum sewage treatment options in the central Grand, and provide technical input to municipal water quality issues

- coordinate the development of a drinking water source protection plan

- develop and implement long term Fisheries and Forest Management Plans for the Grand River watershed

- analyze and report on water quality conditions in the Grand River watershed

- carry out restoration and rehabilitation projects including prairie enhancement, municipal "greening" projects and stream rehabilitation (see Watershed Stewardship)

- maintain a water budget to support sustainable water use in the watershed, and maintain a drought response program

- analyze water use data for the watershed and provide recommendations for water conservation approaches

- provide advice to Provincial Ministries regarding water use permits to ensure that significant environmental concerns are identified so that potential impacts can be addressed.

1-3. Flood Protection Services

The flood protection services program provides watershed residents with an effective and efficient system that will reduce their exposure to the threat of flood damage and loss of life. It is estimated that the existing flood protection in the Grand River watershed saves an average of over $5.0 million annually in property damage.

1-3(a). Flood Forecasting and Warning

The flood warning system includes the direct costs associated with monitoring the streams, and rivers in order to effectively provide warnings and guidance to municipalities and watershed residents during flood emergencies.

What do we do?

- maintain a 'state of the art' computerized flood forecasting and warning system.

- operate a 24 hour, year-round, on-call duty officer system to respond to flooding matters.

- collect and manage data on rainfall, water quantity, reservoir conditions, water levels from 56 streamflow gauges, 22 rainfall gauges, and 12 snow courses.

- use data radio and Voice Alert system continuously, monitor river conditions and detect warning levels, assist municipalities with emergency planning, and respond to thousands of inquiries each year.

1-3(b). Flood and Erosion Control Structures

This category includes costs associated with the capital and maintenance of structures, the primary purpose of which is to provide protection to life and property. These structures include dams, dykes, berms and channels etc. Also included in this category are non-flood control dams and weirs, which maintain upstream water levels.

What do we do?

- operate and maintain 7 major multi-purpose reservoirs, which provide flood protection and flow augmentation, and 25 kilometres of dykes in 4 major dyke systems

- ensure structural integrity of flood protection infrastructure through dam safety reviews, inspections and monitoring, reconstruction of deteriorating sections of floodwalls and refurbishing of major components of dams
- carry out capital upgrades to the flood control structures in order to meet Provincial standards
- operate and maintain 22 non-flood control dams, which are primarily for aesthetic, recreational, or municipal water supply intake purposes
- develop and implement plans to decommission failing or obsolete dams
- ice management activities to prevent or respond to flooding resulting from ice jams
- develop and implement public safety plans for structures

1-3(c). Floodplain Regulations

This category includes costs and revenues associated with administering the *Development, Interference with Wetlands and Alternations to Shorelines and Watercourses Regulation* made under the *Conservation Authorities Act*. This includes permit review, inspections, permit issuance, enforcement and follow-up, which may include defending appeals.

What do we do?

- Process over 600 permits each year related to development, alteration or activities that may interfere with the following types of lands:
    - ravines, valleys, steep slopes
    - wetlands including swamps, marshes, bogs, and fens
    - any river, creek, floodplain or valley land
    - the Lake Erie shoreline
- The regulation applies to the development activities listed below in the areas listed above:
    - the construction, reconstruction, erection or placing of a building or structure of any kind,
    - any change to a building or structure that would have the effect of altering the use or potential use of the building or structure, increasing the size of the building or structure or increasing the number of dwelling units in the building or structure
    - site grading
    - the temporary or permanent placing, dumping or removal of any material originating on the site or elsewhere.

- develop policies and guidelines to assist in the protection of sensitive environmental lands (i.e. Policies for the Administration of the Development, Interference with Wetlands and Alterations to Shorelines and Watercourses Regulation)

- develop enforcement and compliance policies and procedures for the Development, Interference with Wetlands and Alterations to Shorelines and Watercourses Regulation

- update and maintain flood line mapping; develop natural hazards mapping in digital format to be integrated into municipal planning documents and Geographic Information Systems

Grand River Conservation Authority
Schedule 1(a)- Watershed Management & Monitoring
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Watershed Studies	425,812	591,000	487,344	566,000
Resource Inventory & Environmental Monitoring	1,579,538	1,707,750	1,576,719	1,577,500
Flood Forecasting & Warning	835,795	997,000	768,942	1,140,000
Flood & Erosion Control Structures	1,972,064	3,368,000	3,154,797	3,796,700
Ice Management	0	5,000	1,825	5,000
Floodplain Regulations	718,751	887,600	809,708	900,200
Resource Management Division Support Costs	253,758	280,100	247,488	308,800
Total Expenditures	**5,785,718**	**7,836,450**	**7,046,823**	**8,294,200**
Revenue				
Municipal				
General Levies	4,281,983	4,482,283	4,482,283	4,931,833
Special Levies	27,619	120,000	140,615	150,000
Other	209,112	49,300	97,713	0
Government Grants				
MNR Transfer Payments	799,867	799,867	799,867	799,867
Other Provincial:	628,289	1,215,000	1,087,038	1,192,500
Federal	0	0	0	0
Self-Generated				
Inquiries & Permit Fees	255,081	275,000	297,665	280,000
Grand River Conservation Foundation	24,679	25,000	23,028	30,000
Fee Revenue				
Legal Settlements				
Donations	30,354	23,000	30,159	23,000
Total Revenue	**6,256,984**	**6,989,450**	**6,958,368**	**7,407,200**
Gross Surplus (Deficit)	471,266	(847,000)	(88,455)	(887,000)
Funding from Reserves	4,758	847,000	351,030	887,000
Funding (to) Reserves	(305,000)	0	(85,000)	0
Net Surplus (Deficit)	**171,024**	**(0)**	**177,575**	**0**

1(b). SOURCE PROTECTION PROGRAM

Work is continuing related to the development of a "Drinking Water Source Protection" plan for the Lake Erie Source Protection Region (includes Grand River Conservation authority, Kettle Creek Conservation Authority, Long Point Conservation Authority and Catfish Conservation Authority). This work is being done to implement recommendations of the Walkerton Inquiry and will be a major focus by the GRCA for several years. The provincial government has provided special grants to fully support studies and research that will become the foundation of this plan.

What do we do?

- Act as the lead Conservation Authority in the Lake Erie Source Protection Region and provide administrative and technical support to the Long Point Region, Catfish Creek, and Kettle Creek Conservation Authorities in the facilitation of drinking water source protection planning in their watershed areas.

- Provide administrative and technical support for the Source Protection Committee, a multi-stakeholder committee that is responsible for directing the development of the four collaborative source protection plans in the Lake Erie Source Protection Region.

- Undertake water budget studies to understand and protect water resources from a water quantity prospective.

- Work with municipalities to carry out technical studies related to the risk assessment and protection of drinking water sources from a water quality prospective.

- Deliver the Clean Water Stewardship Fund program - a cost-share program with landowners in defined vulnerable areas near drinking water wells and intakes to take early action to reduce the risk to drinking water sources.

Grand River Conservation Authority
Schedule 1(b) - Source Protection Program
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Operating Costs	1,239,001	1,358,000	1,425,194	1,340,000
Water Budget - Technical Studies	3,210,929	1,120,000	247,593	811,000
Water Quality - Technical Studies	73,439	2,200,000	1,641,869	1,250,000
Stewardship Program	272,111	515,000	996,051	723,000
Total Expenditures	**4,795,480**	**5,193,000**	**4,310,707**	**4,124,000**
Revenue				
Municipal:				
General Levies				
Special Levies				
Other				
Government Grants:				
MNR Transfer Payments	0	0	0	0
Source Protection Program Provincial	4,795,480	5,193,000	4,310,707	4,124,000
Self-Generated:				
Total Revenue	**4,795,480**	**5,193,000**	**4,310,707**	**4,124,000**
Gross Surplus (Deficit)	0	0	0	0
Funding from Reserves	0	0	0	0
Funding (to) Reserves	0	0	0	0
Net Surplus (Deficit)	**0**	**0**	**0**	**0**

2. ENVIRONMENTAL ADVISORY SERVICES

This program includes costs and revenues associated with reviewing Official Plans, Zoning Bylaws, Development Plans and other planning proposals, in accordance with Conservation Authority and provincial or municipal agreements. It also includes watershed management consulting outside of the Grand River watershed, which is done from time-to-time on a fee-for-service basis.

2.1 Municipal Plan Input and Review

What do we do?

- review municipal planning documents and recommend environmental policies and designations for floodplains, wetlands, natural heritage areas, fisheries habitat, hazard lands and shorelines, which support GRCA regulations and complement provincial polices and federal regulations

- provide advice to municipalities regarding development proposals to ensure that all environmental concerns are adequately identified and that any adverse impacts are minimized or mitigated

- provide information and technical advice to Municipal Councils and Land Division Committees to assist in making wise land use decisions regarding protection of wetlands, fish and wildlife habitat and natural heritage systems

2-2. Environmental Consulting

This category includes the costs and revenues associated with consulting to agencies outside the Grand River watershed, including international projects where our expertise is contracted. Generally, international projects are co-ordinated by the federal or provincial government, and we are part of a larger team assisting countries experiencing flooding or watershed management problems.

Grand River Conservation Authority
Schedule 2 - Environmental Advisory Services
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Municipal Plan Input & Review	599,557	745,000	652,963	773,400
Other	0	0	0	0
Environmental Consulting	8,364	10,000	2,076	10,000
Total Expenditures	**607,921**	**755,000**	**655,039**	**783,400**
Revenue				
Municipal:				
General Levies	176,820	288,320	288,320	316,720
Special Levies				
Other				
Government Grants:				
MNR Transfer Payments	81,680	81,680	81,680	81,680
Other Provincial	1,708	0	0	0
Federal	0	0	0	0
Self-Generated:				
Consulting	6,656	10,000	2,076	10,000
Plan Input and Review	386,038	375,000	337,085	375,000
Total Revenue	**652,902**	**755,000**	**709,161**	**783,400**
Gross Surplus (Deficit)	44,981	0	54,122	0
Funding from Reserves	0	0	0	0
Funding (to) Reserves	0	0	(60,000)	0
Net Surplus (Deficit)	**44,981**	**0**	**(5,878)**	**0**

3. WATERSHED STEWARDSHIP

The watershed stewardship program includes those activities associated with providing service and/or assistance to private and public landowners and community groups on sound environmental practices that will enhance, restore or protect their properties.

3-1. Land Stewardship

This category includes direct delivery of remediation programs such as fisheries rehabilitation, tree planting/reforestation, wildlife habitat, developing property management plans, agricultural best management practices and erosion control on municipally or privately owned lands.

What do we do?

- plant trees on private lands (cost recovery from landowner)
- operate Burford Tree Nursery to grow and supply native and threatened species
- carry out tree planting and other forest management programs and other restoration initiatives e.g. species at risk and ecological monitoring on GRCA lands, and prescribed burn activities on over 7,000 hectares of managed forests on GRCA owned lands
- co-ordinate the Rural Water Quality Program. This involves landowner contact, promotion/education and providing grants to assist farmers with capital improvements to address manure containment, livestock fencing, soil conservation, and other rural non-point sources of river water pollution. Funding for this important initiative comes from watershed municipalities and other government grants.
- implement "best bets" for protection and enhancement of fisheries, as determined by the Grand River Fisheries Management Plan; work with outside agencies, non-government organizations and the public to improve fish habitat through stream rehabilitation projects including the implementation of the recommendations of the watershed studies

3-2. Conservation Information

This category includes watershed-wide communication and promotion of conservation issues to watershed residents, municipalities and other agencies.

What do we do?

- prepare and distribute brochures and publications; maintain displays and the website
- respond to media inquiries and prepare media releases
- make presentations to municipal councils, private and public landowners, community groups, service clubs, and the general public

Grand River Conservation Authority
Schedule 3 - Watershed Stewardship
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Land Stewardship:				
Private Land Tree Planting	293,663	314,350	344,523	382,500
Forestry	750,240	696,300	833,663	936,800
Soil and Water Conservation	1,054,327	1,374,650	1,157,583	1,353,800
Stream Management & Restoration	166,097	126,400	99,970	132,500
	2,264,327	**2,511,700**	**2,435,739**	**2,805,600**
Conservation Information:				
Conservation Action Centre	0	0	0	0
Communications	520,313	598,600	572,968	577,400
	520,313	**598,600**	**572,968**	**577,400**
Total Expenditures	**2,784,640**	**3,110,300**	**3,008,707**	**3,383,000**
Revenue				
Municipal				
General Levies	1,404,800	1,542,800	1,542,800	1,491,500
Special Levies	0	0	0	0
Other:	602,418	700,000	614,868	700,000
Government Grants				
MNR Transfer Payments	0	0	0	0
Other Provincial	135,637	20,000	12,400	20,000
Federal:	27,850	66,500	36,671	63,000
Self-Generated				
Nursery	419,021	361,000	476,642	417,500
Landowner Contributions	195,876	133,000	261,348	183,000
Grand River Conservation Foundation	55,140	86,000	99,517	167,000
Donations	214,399	200,000	228,741	328,000
Total Revenue	**3,055,141**	**3,109,300**	**3,272,987**	**3,370,000**
Gross Surplus (Deficit)	270,501	(1,000)	264,280	(13,000)
Funding from Reserves	1,005	1,000	833	13,000
Funding (to) Reserves	(45,000)	0	(97,000)	0
Net Surplus (Deficit)	**226,506**	**0**	**168,113**	**0**

4. CONSERVATION LAND MANAGEMENT

The Conservation Land Management Program includes all expenses and revenues associated with acquisition and management of land owned/managed by the Authority. This includes protection of *Provincially Significant Conservation Lands*, woodlot management, rental/lease agreements and other revenues generated from managing lands and facilities. These expenses do not include those associated with recreation and education programs on GRCA lands.

What do we do?

- acquire and manage significant wetlands and floodplain lands, e.g. the Luther Marsh Wildlife Management Area, the Keldon Source Area, the Bannister-Wrigley Complex, and the Dunnville Marsh

- operate "passive" conservation areas in order to conserve forests and wildlife habitat. Some are managed by municipalities or private organizations (Chicopee Ski Club in Kitchener, Scott Park in New Hamburg, etc.)

- develop and maintain extensive trail network on former rail lines owned by GRCA and municipalities (much of this is part of the Trans-Canada Trail network). Necessary funding is raised by The Grand River Conservation Foundation

- rent from tenants for seasonal use of 733 cottage lots at Belwood Lake and Conestogo Lake; hold leases on over 2000 hectares of agricultural land and 60 residential units, and over 50 other agreements for use of GRCA lands. Income from these rentals aids in the financing of other GRCA programs

- host controlled hunts at various locations including Luther Marsh Wildlife Management Area and Conestogo Lake

- carry out forestry disease control, woodlot thinning and selective harvesting on GRCA lands in accordance with the Forest Management Plan while generating income from sale of timber. Income generated helps pay for future forest management activities

- generate hydro from turbines in 3 large dams; the income is used to fund GRCA programs

- where appropriate, dispose of lands that have been declared surplus and continue to identify and plan for disposition of other surplus lands. Proceeds from future dispositions will be used for acquisition of "Provincially Significant Conservation Lands" and for other core programs

Grand River Conservation Authority
Schedule 4 - Conservation Land Management
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Operating Costs	506,645	507,100	498,334	551,800
Conservation Land Property Taxes	114,331	140,000	134,537	144,200
Op'ns Admin/Support Costs	576,895	586,700	551,548	581,300
Capital Expenditures	765,166	649,500	404,804	419,500
Capital Support Staff	403,375	431,100	382,675	437,500
Property Rentals	1,608,688	1,568,200	1,797,443	1,361,600
Woodlot Management	69,939	68,400	72,073	112,300
Hydro Production	878,677	589,500	520,225	92,700
Master Plans	0	0	0	0
Total Expenditures	**4,923,716**	**4,540,500**	**4,361,639**	**3,700,900**
Revenue				
Municipal:				
General Levies	149,000	140,000	140,000	144,200
Special Levies	0	0	0	0
Other	0	0	0	0
Government Grants:				
MNR Transfer Payments	0	0	0	0
Other Provincial	0	0	399,397	0
Federal:	25,000	0	1,950	0
Self Generated:				
Conservation Lands Income	78,475	81,000	60,798	71,000
Property Rentals	2,834,731	2,792,760	3,115,689	2,899,000
Woodlot Management	13,308	25,000	0	15,000
Hydro Production	325,803	450,000	326,736	450,000
Gravel and Land Sales	1,343	600,000	196,875	450,000
Grand River Conservation Foundation	105,644	350,000	250,850	100,000
Other Donations	12,247	15,000	49,587	70,000
Total Revenue	**3,545,551**	**4,453,760**	**4,541,882**	**4,199,200**
Gross Surplus (Deficit)	(1,378,165)	(86,740)	180,243	498,300
Funding from Reserves	1,686,946	1,121,000	819,092	434,000
Funding (to) Reserves	(129,339)	(738,750)	(878,183)	(588,750)
Net Surplus (Deficit)	**179,442**	**295,510**	**121,152**	**343,550**

5. RECREATION AND EDUCATION

These programs include costs and revenues associated with delivering recreational and educational programs on GRCA lands.

5-1. Conservation Areas

This category includes the costs and revenues associated with day-use, concessions and camping at GRCA active Conservation Areas.

What do we do?

- operate 11 "active" Conservation Areas (8 camping and 3 exclusively day-use) that are enjoyed by over 1 million visitors annually. It is estimated that these visitors also help generate significant revenues for the local tourism industry

- offer camping, hiking, fishing, swimming, boating, picnicking, skiing and related facilities

- provide 2,500 campsites – second only to the provincial park system as a provider of camping accommodation in Ontario

5-2. Conservation Education

This category includes costs and revenues associated with outdoor education facilities, which provide education and information about conservation, the environment and the Conservation Authority's programs to 40,000 students in 6 school boards and 16,000 members of the general public annually. The majority of funding for this program comes from school boards, the Grand River Conservation Foundation and public program fees.

What do we do?

- operate 6 outdoor education centres under contract with watershed school boards, providing hands-on, curriculum-based, outdoor education (App's Mills near Brantford, Taquanyah near Cayuga, Guelph Lake, Laurel Creek in Waterloo, Shade's Mills in Cambridge and Rockwood)

- offer curriculum support materials and workshops to watershed school boards

- offer conservation day camps to watershed children and interpretive community programs to the public (user fees apply)

Grand River Conservation Authority
Schedule 5 - Recreation and Education
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Conservation Areas				
Operating Expense	4,232,518	4,325,000	4,407,950	4,589,000
Property Taxes	59,613	68,000	56,158	68,000
Capital Expenditures	1,255,393	1,322,100	1,190,778	3,628,900
	5,547,524	**5,715,100**	**5,654,886**	**8,285,900**
Conservation Education				
School Programs	924,948	740,000	779,013	725,000
Community Programs	62,442	54,000	100,382	54,000
Resource Management Camps	119,240	105,000	111,482	105,000
	1,106,630	**899,000**	**990,877**	**884,000**
Community Relations	**75**	**0**	**892**	**0**
Total Expenditures	**6,654,229**	**6,614,100**	**6,646,655**	**9,169,900**
Revenue				
Municipal				
General Levies	161,000	161,000	161,000	180,000
Special Levies	0	0	0	0
Other	0	0	0	0
Government Grants				
MNR Transfer Payments	0	0	0	0
Other Provincial	68,579	0	83,609	806,500
Federal	0	0	23,307	806,500
Self-Generated				
Conservation Area User Fees	5,538,610	5,751,500	5,864,229	6,000,000
Conservation Education - Schools	498,298	531,500	505,626	516,500
Conservation Education - Community	49,438	48,500	54,286	48,500
Conservation Education - Camps	138,241	127,500	136,034	127,500
Community Relations	3,977	5,000	4,696	5,000
Donations	269,859	36,000	101,777	86,000
Total Revenue	**6,728,002**	**6,661,000**	**6,934,564**	**8,576,500**
Gross Surplus (Deficit)	73,773	46,900	287,909	(593,400)
Funding from Reserves	4,312	100,000	0	739,000
Funding (to) Reserves	(154,500)	(154,500)	(329,500)	(154,500)
Net Surplus (Deficit)	**(76,415)**	**(7,600)**	**(41,591)**	**(8,900)**

6. CORPORATE SERVICES

This category includes the cost of the Office of the Chief Administrative Officer and the Assistant Chief Administrative Officer/Secretary-Treasurer, the Finance Section (General Accounting, accounting for grant submissions, accounts payable, accounts receivable, payroll) and the Human Resources section, which administers personnel policy, health and safety, union contract and employee benefits. In addition, this category includes all expenses relating to the General Membership, the expenses of the Administration Centre facility, insurance, audit, consulting and legal fees and general expenses. A computer charge is allocated to the individual sections based on the number of users and the nature of system usage (see Schedule 7 - Vehicle, Equipment and Information Systems Usage Charges). A portion of General Administration expenses is eligible for Provincial Operating grants and matching levies.

Grand River Conservation Authority
Schedule 6 - Corporate Services
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
General Administration				
Salaries & Benefits:	1,315,504	1,413,300	1,265,622	1,479,000
Travel Expenses & Allowances:	161,105	175,840	153,477	181,200
Equipment Purchases and Rentals:	196,767	234,250	197,067	241,000
Materials and Supplies	175,375	137,600	126,528	142,000
Rent and Utilities	582,858	655,900	654,227	681,000
General Expenses	302,682	459,071	361,025	459,769
Recovery of Corporate Services Expenses	(172,978)	(143,725)	(170,680)	(143,725)
Total Expenditures	**2,561,313**	**2,932,236**	**2,587,266**	**3,040,244**
Revenue				
Municipal				
General Levies	1,936,397	1,995,597	1,995,597	2,128,747
Special Levies	0	0	0	0
Other	0	0	0	0
Government Grants				
MNR Transfer Payments	70,000	70,000	70,000	70,000
Other Provincial	0	0	0	0
Federal	0	0	0	0
Self-Generated				
	0	0	0	0
Total Revenue	**2,006,397**	**2,065,597**	**2,065,597**	**2,198,747**
Gross Surplus (Deficit)	(554,916)	(866,639)	(521,669)	(841,497)
Funding from Reserves	0	115,000	0	115,000
Funding (to) Reserves	(165,000)	0	(89,000)	0
Net Surplus (Deficit)	**(719,916)**	**(751,639)**	**(610,669)**	**(726,497)**

7. VEHICLE, EQUIPMENT AND INFORMATION SYSTEMS USAGE CHARGES

This category includes the two support areas that are charged out to other cost centres on an "as used " basis.

7-1. Information Systems

This category includes costs associated with implementing and operating corporate information technology for all areas including the Administration Centre, Conservation Areas and Nature Centres. All expenses and capital purchases are charged against the computer reserve. User cost centres incur a charge for their use which is booked as a "rental recovery" to sustain the computer reserve.

What do we do?

- Develop and implement the GRCA's long-term information technology and telecommunications plan. Create and maintain standards for the development and use of corporate data

- Operate a computer network of 24 servers and 200 clients for geographic information systems (GIS); flood forecasting and warning, including real-time data collection and dissemination of water quantity and quality monitoring station information; database and applications development; website hosting; electronic mail; internet access; personal computing applications; and administration systems, including finance and human resources

- Operate on-line campsite reservation and day-use systems with computers in 10 Conservation Areas. Provide computers for use at outdoor education centres

- Develop and operate a wide area network connecting 14 sites and campus style wireless point-to-multipoint networks at Head Office and Conservation Areas

- Develop and operate an integrated Voice over IP Telephone network covering nine sites and 220 handsets

- Support and manage mobile phones, blackberry devices, personal digital assistants and pagers

- Capital expenditures include Geomatics and database development; ongoing replacement of and upgrades to network servers, PCs, networking peripherals, telecommunication devices and software including the on-line campsite reservation system

7-2. Motor Pool

Motor Pool includes the vehicles and equipment that are used for operations and capital projects by other cost centres. All operating expenses and capital purchases are funded from the motor pool reserve. When equipment or vehicles are used, the cost centre is charged for the use of the asset and the income is credited to the motor pool reserve.

What do we do?

- operate a fleet of vehicles and equipment to support all GRCA programs in the field
- capital purchases in 2009 include five pickup trucks, one van, one utility cab and chassis, three utility vehicles (golf cart type units), one large mower and various pieces of small equipment (i.e. push mowers, chain saws).

Grand River Conservation Authority
Schedule 7 - Vehicle/Equipment/Information Systems
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Information Systems				
Operating Expenses	802,619	974,700	901,932	957,800
Capital Purchases	248,757	300,000	353,009	300,000
	1,051,376	**1,274,700**	**1,254,941**	**1,257,800**
Motor Pool				
Operating Expenses	779,838	811,000	750,501	843,300
Capital Purchases	291,828	315,000	384,008	375,000
	1,071,666	**1,126,000**	**1,134,509**	**1,218,300**
Internal Charges to Programs				
Information Systems	(976,000)	(1,069,650)	(1,017,550)	(1,044,250)
Motor Pool	(1,082,280)	(1,067,500)	(1,098,485)	(1,131,600)
	(2,058,280)	**(2,137,150)**	**(2,116,035)**	**(2,175,850)**
Total Expenditures	**64,762**	**263,550**	**273,415**	**300,250**
Revenue				
Government Grants:				
Other Municipal	2,000	0	0	0
Other Provincial	0	0	5,000	0
Federal	34,163	0	0	0
Self-Generated:				
Miscellaneous	3,962	0	18,320	0
	40,125	**0**	**23,320**	**0**
Gross Surplus (Deficit)	(24,637)	(263,550)	(250,095)	(300,250)
Funding from Reserves	2,082,917	2,400,700	2,389,450	2,476,100
Funding (to) Reserves	(2,058,280)	(2,137,150)	(2,139,355)	(2,175,850)
Net Surplus (Deficit)	**0**	**0**	**0**	**0**

8. MISCELLANEOUS EXPENDITURES AND REVENUES

This category includes Expenditures and Revenues, which are general in nature, and not related to specific programs.

8-1. Special Employment Programs

This includes provincial and federal work experience programs that the Authority typically participates in, on a nearly break-even basis.

What do we do?

- Summer Experience Program and other provincial or federal programs

8-2. Other Miscellaneous Expenditures and Revenues

This includes non-program related items.

What do we do?

- payment of non-insured losses and deductibles for vandalism, loss or theft; miscellaneous amounts recovered from insurance settlements
- amounts received by us for distribution to other agencies, where expenditures and revenues are equal (e.g. receipts from provincial ministries to pay for contracts on their behalf)
- special projects funded by donations or government funding
- investment income arising from reserves and funds received in advance of program expenses

Grand River Conservation Authority
Schedule 8 - Miscellaneous Expenditures and Revenues
BUDGET 2010

	Actual 2008	Budget 2009	Actual 2009	Budget 2010
Expenditures				
Special Employment Programs	3,918	0	3,761	0
Other Miscellaneous	146,633	192,000	150,405	192,000
Total Expenditures	**150,551**	**192,000**	**154,166**	**192,000**
Revenue				
Municipal				
General Levies	0	0	0	0
Special Levies	0	0	0	0
Other	0	0	0	0
Government Grants				
MNR Transfer Payments	0	0	0	0
Other Provincial	13,579	0	27,952	0
Federal	2,097	20,000	0	20,000
Self-Generated				
Investment Income	518,653	500,000	533,636	500,000
Miscellaneous	133,231	167,000	160,878	167,000
Donations	53,447	35,000	31,865	35,000
Total Revenue	**721,007**	**722,000**	**754,331**	**722,000**
Gross Surplus (Deficit)	570,456	530,000	600,165	530,000
Funding from Reserves	0	0	0	0
Funding (to) Reserves	(440,392)	(400,000)	(480,749)	(400,000)
Net Surplus (Deficit)	**130,064**	**130,000**	**119,416**	**130,000**

Grand River Conservation Authority
Summary of Municipal Levy - 2010 Budget

	% CVA in Watershed	2008 for 2009 CVA in Watershed	CVA-Based Apportionment	2010 Budget Operating Levy	2010 Budget Capital Levy	2010 Budget Total Levy	Actual 2009 Levy	% Change
Brantford City	100.0%	10,042,869,516	8.9%	722,092	98,147	820,239	764,422	7.3%
County of Brant	84.0%	3,672,691,413	3.3%	264,070	35,892	299,962	279,442	7.3%
Amaranth Twp	82.0%	408,665,729	0.4%	29,383	3,994	33,377	29,968	11.4%
East Garafraxa Twp	80.0%	333,955,009	0.3%	24,012	3,264	27,276	23,432	16.4%
E. Luther Gr. Valley Twp	100.0%	265,001,346	0.2%	19,054	2,590	21,644	19,954	8.5%
Melancthon Twp	56.0%	200,336,171	0.2%	14,404	1,958	16,362	15,084	8.5%
Southgate Twp	6.0%	35,914,084	0.0%	2,582	351	2,933	2,882	1.8%
Haldimand County	41.0%	2,081,005,282	1.8%	149,626	20,337	169,963	160,450	5.9%
Norfolk County	5.0%	325,210,123	0.3%	23,383	3,178	26,561	24,617	7.9%
Halton Region	9.6%	2,164,551,473	1.9%	155,633	21,154	176,787	152,340	16.0%
Hamilton City (estimated)	4.7%	2,764,399,955	2.5%	198,763	27,016	225,779	212,419	6.3%
Oxford County	37.7%	992,141,648	0.9%	71,336	9,696	81,032	77,560	4.5%
North Perth T	2.0%	26,079,110	0.0%	1,875	255	2,130	2,112	0.9%
Perth East Twp	40.0%	471,170,072	0.4%	33,878	4,605	38,483	38,850	-0.9%
Waterloo Region	100.0%	63,470,530,508	56.4%	4,563,596	620,283	5,183,879	4,890,572	6.0%
Wellington North Twp	51.0%	568,837,358	0.5%	40,900	5,559	46,459	45,559	2.0%
Centre Wellington Twp	100.0%	3,199,718,847	2.8%	230,063	31,270	261,333	243,631	7.3%
Guelph/Eramosa Twp	100.0%	1,872,376,656	1.7%	134,626	18,298	152,924	139,340	9.7%
Town of Erin	49.0%	874,663,780	0.8%	62,889	8,548	71,437	64,222	11.2%
Guelph City	100.0%	16,598,505,610	14.7%	1,193,450	162,213	1,355,663	1,267,304	7.0%
Mapleton Tp	95.0%	936,442,018	0.8%	67,331	9,152	76,483	72,458	5.6%
Puslinch Twp	75.0%	1,252,467,250	1.1%	90,054	12,240	102,294	83,382	22.7%
Total		**112,557,532,958**	**100.00%**	**8,093,000**	**1,100,000**	**9,193,000**	**8,610,000**	**6.77%**
			Increase:	**4.97%**	**22.22%**			

Grand River Conservation Authority
2010 Budget
Recommended Special Municipal Levies

Project	Special Levy	Major Benefiting Municipality
East-side Subwatershed Study	50,000	Region of Waterloo
Upper Blair Creek Drainage Study	100,000	City of Kitchener
Total Special Municipal Levies	**150,000**	

APPENDIX A

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

REGION OF WATERLOO
(including Cities of Kitchener, Waterloo, Cambridge and Townships of North Dumfries, Wellesley, Wilmot and Woolwich)

Jane Brewer

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Councillor – Region of Waterloo (1982 – 2010)
- 22 years City of Cambridge Council (1978 – 2000)
- Mayor of Cambridge (1988 – 2000)
- Evangelical Lutheran Church – Local, Canada, International
- Former Member, Board of Governors and Chairman of the Board of Conestogo College
- Former Member, Grand River Conservation Authority (1975 – 1980)
- Former Director, Lutherwood

Kim Denouden

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Elected Mayor of North Dumfries Township in November (2003)
- Acclaimed as Mayor of North Dumfries Township in November (2006)
- Councillor, Region of Waterloo (2003 – 2010)
- Councillor, Township of North Dumfries (1996 – 2003)
- Numerous Committees for City of Cambridge and Township of North Dumfries (1978 – 1996)

Jean Haalboom

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Councillor, Region of Waterloo for City of Kitchener
- Chair, Waterloo Regional Heritage Planning Advisory Committee
- Board Member, Wilfrid Laurier University Board of Governors
- Chair, Friends of the Governor's House and Gaol (Waterloo County)
- Co-Chair, The Waterloo County Gaol Garden Committee
- Member, Society for the Preservation of Upper Doon (SPUD)
- Tour Guide for Regional historic sites
- Promoter of scenic roads, public art and the community's heritage features

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

Ross Kelterborn

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Retired
- Councillor, Township of Wellesley for 22 years
- Interests include carousels, ferris wheels
- Mayor of Wellesley Township 2003 to the present

Claudette Millar

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Member, Waterloo Region Council (2003 – 2010)
- Former Mayor, Town of Preston and City of Cambridge (15 years)
- Former Member, Waterloo Region Council (12 years)
- Former Member, Ontario Municipal Board (9 years)
- Member, Grand River Conservation Authority (16 years)

Jane Mitchell

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- First Vice-Chair, Grand River Conservation Authority
- Regional Councillor, Region of Waterloo representing the City of Waterloo since 2000
- Former Trustee of Waterloo Regional School Board (10 years)
- Partner, Arachne Web Consulting and Design

Wayne Roth

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Mayor of Wilmot Township since 1997
- Councillor, Region of Waterloo since 1997
- Member of Wilmot Township Council (1978 – 1988 and 1993-1997)
- Retired educator
- Hobbies include carpentry, toy making and horticulture

Jake Smola

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Councillor, City of Kitchener from 1994 to 2000
- Councillor, Region of Waterloo from 2000 to 2010
- Employed in construction industry
- Volunteer Kitchener Minor Hockey Coach and Kitchener Fundamental Hockey School Instructor
- Member, Stanley Park Optimist Club
- Stanley Park Optimist T-ball and 3 Pitch Coach
- Kitchener Public Library Board for past six years

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

William Strauss

December 13, 2006 for the full term of Council and will expire on November 30, 2010

- Councillor, Township of Wellesley (5 years)
- Councillor, Township of Woolwich (9 years)
- Mayor, Township of Woolwich (12 years)
- Councillor, Region of Waterloo (12 years)
- Member, Grand River Conservation Authority (1989 – 1991 and 2000 – 2010)
- Very interested in watershed and Grand River Conservation Authority
- Self-employed for 35 plus years
- Retired – 2001

Lynne Woolstencroft

January 14, 2009 for the balance of the current term

- Canadian Federation of University Women (CFUW): Regional Director; Chair; National CFUW Constitution Committee; Parliamentarian, Ontario Council CFUW meetings and AGM 2003 – present
- Numerous volunteer organizations: Social Planning Council of Kitchener-Waterloo (20 years); Board of K-W Symphony; founding member of Josef Schneider Haus; Waterloo Public Library Board; Alzheimer Society; many environmental committees 1972 – present
- Municipal and Regional Councillor: Mayor, City of Waterloo; Councillor, Region of Waterloo 2000 – 2003; Councillor City of Waterloo/Region of Waterloo (1985 – 1991 and 1997 – 2000)
- Waterloo Regional Public School Board Trustee (1970 – 1985) Chair (1979 – 1982); President, Association of Large School Boards in Ontario; Vice Chair, Ontario School Trustees; Chair, National Meetings of the Canadian School Trustees
- Wrote *Kids Can Help* and a booklet *Make a Difference*: environmental issues for various audiences

HALDIMAND and NORFOLK COUNTIES

Lorne Boyko

November 23, 2009 for the remaining term of Council

- Publisher – L. P. Boyko Enterprises Publishing and promotion (specializes in tourism and promotions magazines
- Haldimand County Councillor (2000 – 2010)
- Chair, Police Service Board
- Chair, Haldimand County First Nations Relationship Committee
- Deputy Mayor, Haldimand County (2004)

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

- Regional Councillor, Region of Haldimand-Norfolk (1985 – 1991 and 1994 – 2000)
- Dunnville Town Councillor (1982 – 1991 and 1993 – 2000)
- Dunnville Deputy Mayor (1987 – 1991 and 1998)
- former Radio Announcer – Dee-Jay – Sports Director (Welland)

Craig Grice

November 23, 2009 for the remaining term of Council

- 1993 graduate Lake Head University H.B.A. Politics, Law and History designations
- 1994 – 2000 served Caledonia within the former Town of Haldimand as the youngest elected councillor
- 2006 councillor elect Caledonia, Haldimand County
- Private contractor for Truck Training Services for 11 years

REGION OF HALTON
(Including Towns of Halton Hills and Milton)

Barry Lee

November 18, 2009 – November 30, 2010 or until a successor is appointed

- Farmer, Restoration Woodworker
- Councillor, Town of Milton
- Councillor, Regional Municipality of Halton
- Member, Halton Agricultural Advisory Committee
- Member, Grand River Conservation Authority since 1989 and Member, Executive Committee (1993 – 1994)
- Chairman, Blue Springs-Eramosa River Corridor Initiative
- Life-long watershed resident with keen interest in conservation and period architecture

CITY OF HAMILTON

Jeanette Jamieson

September 24, 2008 for the remainder of the Council term 2007-2010 or until a successor is appointed

- Farmer
- Former councillor, Town of Flamborough
- Treasurer, Kirkwall Church
- Board member, Flamborough Information and Community Services
- Active member, Beta Sigma Phi Sorority
- Board Member, Rockton Agricultural Society and Past President, Rockton Agricultural Society
- Past President, Ontairo Association Agricultural Societies, Homecraft Division

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

COUNTY OF OXFORD
(Including Townships of Blandford-Blenheim, East Zorra-Tavistock and Norwich)

Alan Dale

June 10, 2009 for the remainder of the Council term 2007 – 2010 ending November 30, 2010

- Farmer
- Current Chair, Grand River Conservation Authority
- Councillor, Township of Norwich (1994 - 2006)
- Former member, Township of Norwich Municipal Heritage Committee
- Former Member, Oxford Community Police Services Board (2000 – 2003)
- Treasurer, Curries United Church
- Treasurer, Oxford Centre Pastoral Charge
- Branch Delegate, Desjardins Credit Union
- Norwich Library Building Committee

CITY OF BRANTFORD

Robert Hillier, P. Geo.

November 30, 2009 – November 30, 2010

- Hydrogeologist
- 20 years hydrogeological experience, primarily with Ontario Ministry of the Environment, Regional Operations. Projects included waste disposal site evaluation, groundwater supply and interference issues, remediation of contaminated industrial sites and rural land development
- Ginseng hobby farmer since 1988
- President, Choroideremia Research Foundation Canada Inc.
- Past Chair and member, James Hillier Foundation

Vic Prendergast

November 30, 2009 – November 30, 2010

- Retired Management Consultant
- Former Plan Manager, S.C. Johnson Wax
- Former President, Shaklee Canada Inc.
- Former President and Chair, Direct Sellers Association of Canada
- Former President, Canadian Institute of Management
- Current 2nd Vice Chair, Grand River Conservation Authority
- Current Past President, Alzheimer Society of Brant
- Current board member, Alzheimer Society of Ontario
- Past Chair, Tourism Advisory Committee of Brantford

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

- Current member, Community Advisory Committee – Brant Community Healthcare System
- Current member, Brant Walkability Task Force
- Current member, Brantford Economic Development Strategy Steering Committee

CITY OF GUELPH

Vicki Beard

June 22, 2009 – November, 2010

- Councillor, City of Guelph
- Member, Guelph Master Gardeners
- Member, Guelph Studio Art Tour
- Small business owner and operator
- City of Guelph Chair of Finance for 2009
- Member, Grand River Conservation Authority
- Member, Eastview Landfill Committee
- Co-chair and founding member, Eastview Pollination Park
- Winner of the 2007 North American Pollinator Protection Campaign Pollinator Advocate Award

Mike Salisbury

June 22, 2009 – November, 2010

- Councillor, City of Guelph, elected 2006
- Landscape Architect, full Member OALA, CSLA
- Principal, Earthartist Landscape Architecture
- President, Natural Burial Co-operative
- Director, Natural Burial Association
- Director, Macdonald Stewart Art Gallery
- Former Artistic Director, Charitable Media Productions
- Former Chair, Toronto Student Art Gallery
- Former Vice-Chair, Childhope Foundation Canada

TOWNSHIPS OF AMARANTH, EAST GARAFRAXA, EAST LUTHER GRAND VALLEY, MELANCTHON and SOUTHGATE

Tom Nevills

January, 2010 – December 31, 2010

- Farmer
- Councillor, Township of East Garafraxa since 2003
- Chairman, Township of East Garafraxa Planning Advisory Committee
- Member, Groves Memorial Community Hospital Stakeholders Group for Health Professionals Recruitment
- Former Member, Grand Valley and District Community Centre Board (2003 – 2006)
- Graduate, University of Western Ontario, BA, MBA

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

TOWNSHIPS OF MAPLETON and WELLINGTON NORTH

Pat Salter

January 1, 2010 – December 31, 2010

- Cashier (largest independent Men's Wear Store in Canada) (1981 – 2009)
- Active Member of Alma Community
- Member, Federated Women's Institute, President of Guelph Area (1996)
- Board Director, Federated Women's Institute of Ontario Western Region (1997)
- Member, Drayton Festival Theatre Guild (1991 – 20010)
- Member, Grand River Conservation Authority (1993 – 2010);
- Member, Luther Marsh Steering Committee; Member, Upper Grand Liaison Committee;
- Member, Special Recognition Committee, Grand River Conservation Authority;
- Member, Grand Strategy Heritage Working Group
- Interests include outdoor activities, reading, birdwatching, travel and cross-country skiing

TOWN OF NORTH PERTH and TOWNSHIP OF PERTH EAST

George Wicke

July 7, 2009 to the end of the current term of Council (2010)

- Councillor, Deputy Reeve and Reeve of Ellice Township (28 years)
- Mayor, Perth East (3 years – retired 2000)
- Elementary school teacher, Perth County (35 years)
- Past Chair, Maitland Valley Conservation Authority
- Past Director, Ontario Cattlemen's Association; Chair of its Environmental Committee and Member of the Ontario Farm Environmental Coalition
- Member, "Friends of the Ellice & Gads Hill Swamps" Committee
- Past Chairman, Grand River Conservation Authority Planning and Operations Committee
- Hobby - hunting

TOWNSHIP OF CENTRE WELLINGTON

Shawn Watters

June 29, 2009 until November 30, 2010

- Political Science B.A.
- Landscape Architecture B.L.A.
- Golf Course Architect
- Own and Operate a golf architecture firm in Elora: Shawn P. Watters & Associates

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

- Partner in RE+REC Developments Inc.
- BIA Member, Chamber of Commerce Member
- Served on past Elora Council
- Served on past Centre Wellington Council
- Present Councillor Township of Centre Wellington
- Grand River Conservation Authority Member 2006 – 2010
- Chair, Planning Committee, Centre Wellington
- Served on Board, Groves Memorial Hospital
- Served on Board of Chamber of Commerce
- Served on Board of Theatre on the Grand

TOWN OF ERIN, TOWNSHIPS OF GUELPH-ERAMOSA AND PUSLINCH

Brad Whitcombe

June 15, 2009 until November 30, 2010 (Guelph/Eramosa)

July 14, 2009 until November 30, 2010 (Erin)

July 22, 2010 until November 30, 2010 (Puslinch)

- Mayor, Township of Puslinch
- Councillor, County of Wellington
- Elected 1989 - Puslinch Councillor
- Head of Council (12 years)
- Warden, County of Wellington (2000, 2005 and 2006)
- Co-Chair, Friends of Mill Creek
- Founding Member, Green Legacy
- Chair, Millcreek Subwatershed Study
- Member, Steering Committee, Hanlon Creek, Eramosa-Bluespring Creek, Torrance Creek
- Member, Past President, Optimist Club of Puslinch
- Independent Businessman

COUNTY OF BRANT

Robert Chambers

June 16, 2009 for the term ending November 30, 2010

- Farmer – sixth generation on family farm
- Councillor, Deputy Reeve, Reeve, Burford Township (1985 – 1999)
- Councillor, Brant County (1988 – 2007)
- Warden, Brant County (1994)
- Former Chairman, Brant County Health Unit
- Former Chairman, John Noble Home for the Aged
- Former Chairman, Brant County Museum Board of Governors
- Member, Brant County Police Services Board
- Member Brant County Public Library Board
- Former Member, Long Point Region Conservation Authority
- Present Chairman, Brant County Planning Advisory Committee

GRAND RIVER CONSERVATION AUTHORITY
MEMBERS FOR 2010

- Past chairman, Corporate Services Committee
- B.Sc. (chemistry) University of Waterloo (1975)
- B. Ed. (chemistry/environmental science) University of Western Ontario (1976)
- Director (Past Chairman), Brant Mutual Insurance Company
- Burford's Citizen of the Year (2003)

Brian Coleman

June 16, 2009 for the term ending November 30, 2010

- Dairy Farmer
- Elected to Brant County Council in 2003
- Chairman and President of various farming organizations
- Firefighter for 23 years