

Financial Statements of

**GRAND RIVER CONSERVATION  
FOUNDATION**

And Independent Auditors' Report thereon

Year ended December 31, 2020



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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of The Grand River Conservation Foundation

### ***Opinion***

We have audited the financial statements of The Grand River Conservation Foundation (the "Foundation"), which comprise:

- the statement of financial position as at December 31, 2020
- the statement of operations and changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2020, and its results of operations and its cash flows year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### ***Responsibilities of Management and Those Charged With Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



***Auditors' Responsibilities for the Audit of the Financial Statements (continued)***

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*KPMG LLP*

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Chartered Professional Accountants, Licensed Public Accountants

Waterloo, Canada

June 16, 2021

# GRAND RIVER CONSERVATION FOUNDATION

## Statement of Financial Position

December 31, 2020, with comparative information for 2019

	2020	2019
<b>Assets</b>		
Current assets:		
Cash	\$ 1,152,672	\$ 1,180,933
Investments (note 2)	1,977,241	1,911,369
Accounts receivable (note 3)	4,136	8,657
Interest receivable	12,095	17,708
	<u>\$ 3,146,144</u>	<u>\$ 3,118,667</u>

## Liabilities and Fund Balances

Current liabilities:		
Accounts payable and accrued liabilities	\$ 146,322	\$ 176,924
Fund balances:		
Restricted:		
Recreation funds	574,486	483,444
Restoration funds	140,637	139,249
Environmental education funds	1,515,324	1,444,975
Scholarship funds	27,040	29,278
Land acquisition and stewardship funds	491	491
Community volunteer funds	40,293	30,536
Undesignated funds	75,997	67,684
Parkhill Dam funds	20,080	166,830
Partner funds	230,799	201,904
Endowed funds	374,675	377,352
	<u>2,999,822</u>	<u>2,941,743</u>

Implications due to COVID-19 (note 9)

	<u>\$ 3,146,144</u>	<u>\$ 3,118,667</u>
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See accompanying notes to financial statements.

On behalf of the Board:



Chair



Secretary-Treasurer

# GRAND RIVER CONSERVATION FOUNDATION

## Statement of Operations and Changes in Fund Balances

Year ended December 31, 2020, with comparative information for 2019

	General funds	Recreation funds	Restoration funds	Environmental education funds	Scholarship funds	Land acquisition and stewardship funds	Community volunteer funds	Undesignated funds	Parkhill Dam funds	Partner	Endowed funds	Total 2020	Total 2019
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue:</b>													
Received gifts	–	11,500	10,611	34,200	4,000	–	7,000	2,930	–	29,196	–	99,437	324,417
Other gifts	–	3,018	8,173	87,535	–	–	11,459	27,069	–	6,945	–	144,199	392,919
Life Insurance	615	–	–	–	–	–	–	–	–	–	–	615	–
Investment income	–	15,836	3,572	37,747	761	–	1,067	2,222	–	5,521	9,323	76,049	161,494
Other income (repayment)	–	–	–	–	–	–	–	–	(25,000)	–	2,000	(23,000)	452
<b>Total revenue</b>	<b>615</b>	<b>30,354</b>	<b>22,356</b>	<b>159,482</b>	<b>4,761</b>	<b>–</b>	<b>19,526</b>	<b>32,221</b>	<b>(25,000)</b>	<b>41,662</b>	<b>11,323</b>	<b>297,300</b>	<b>879,282</b>
<b>Expenditures:</b>													
Staff support	37,396	–	–	–	–	–	–	–	–	–	–	37,396	91,332
Fundraising expenses	2,564	–	–	–	–	–	–	–	–	–	–	2,564	3,888
Life insurance	615	–	–	–	–	–	–	–	–	–	–	615	615
General expenses	14,064	–	–	–	–	–	–	–	–	–	–	14,064	23,544
Disbursements to													
Foundation projects	–	59,134	19,230	70,873	7,000	–	7,000	–	–	7,345	14,000	184,582	929,004
<b>Total expenditures</b>	<b>54,639</b>	<b>59,134</b>	<b>19,230</b>	<b>70,873</b>	<b>7,000</b>	<b>–</b>	<b>7,000</b>	<b>–</b>	<b>–</b>	<b>7,345</b>	<b>14,000</b>	<b>239,221</b>	<b>1,048,383</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>(54,024)</b>	<b>(28,780)</b>	<b>3,126</b>	<b>88,609</b>	<b>(2,239)</b>	<b>–</b>	<b>12,526</b>	<b>32,221</b>	<b>(25,000)</b>	<b>34,317</b>	<b>(2,677)</b>	<b>58,079</b>	<b>(169,101)</b>
Fund balances, beginning of year	–	483,444	139,249	1,444,975	29,279	491	30,536	67,684	166,830	201,903	377,352	2,941,743	3,110,844
Interfund transfers (note 4)	54,024	119,822	(1,738)	(18,260)	–	–	(2,769)	(23,908)	(121,750)	(5,421)	–	–	–
<b>Fund balances, end of year</b>	<b>–</b>	<b>574,486</b>	<b>140,637</b>	<b>1,515,324</b>	<b>27,040</b>	<b>491</b>	<b>40,293</b>	<b>75,997</b>	<b>20,080</b>	<b>230,799</b>	<b>374,675</b>	<b>2,999,822</b>	<b>2,941,743</b>

See accompanying notes to financial statements.

# GRAND RIVER CONSERVATION FOUNDATION

## Statement of Cash Flows

Year ended December 31, 2020, with comparative information for 2019

	2020	2019
Cash provided by (used in):		
Operating activities:		
Excess (deficiency) of revenue over expenses	\$ 58,079	\$ (169,101)
Item not involving cash:		
Change in fair value of investments	(49,475)	(103,150)
Change in non-cash operating working capital:		
Accounts receivable	4,521	7,224
Interest receivable	5,613	556
Accounts payable and accrued liabilities	(30,602)	55,243
	(11,864)	(209,228)
Financing activities:		
Net purchase of investments	(16,397)	(40,733)
Decrease in cash	(28,261)	(249,961)
Cash, beginning of year	1,180,933	1,430,894
Cash, end of year	\$ 1,152,672	\$ 1,180,933

See accompanying notes to financial statements.

# GRAND RIVER CONSERVATION FOUNDATION

Notes to Financial Statements

Year ended December 31, 2020

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The Grand River Conservation Foundation (the “Foundation”) is incorporated without share capital and is registered as a charitable organization under the Income Tax Act (Canada). The purpose of the Foundation is to raise money for the purpose of funding projects, related to the conservation of natural and historic resources within the watershed of the Grand River; specifically, projects that are approved by, but beyond the scope of, the statutory resources of the Grand River Conservation Authority.

## 1. Significant accounting policies:

These financial statements have been prepared in accordance with Chartered Professional Accountants of Canada Handbook - Part III Canadian accounting standards for not-for-profit organizations. The significant policies are described below:

### (a) Fund accounting:

In order to ensure observance of the limitations and restrictions on the use of resources available to the Foundation, the accounts of the Foundation are maintained in accordance with the principles of fund accounting. These funds are held in accordance with the objectives specified by the donors, or in accordance with directives issued by the Board of Directors.

For financial reporting purposes, the accounts have been classified in the following funds:

- (i) Restricted funds include amounts that are restricted in accordance with the objectives as specified by the donors and the Board of Directors. These funds are considered to be restricted as they can only be used for specified purposes.
- (ii) Endowed funds are resources that are required to be maintained by the Foundation on a permanent basis. Revenue of the endowed fund is limited to amounts that have been restricted for endowment purposes by the external contributor.

Investment income earned is generally allocated to funds other than the endowed funds, at the discretion of the Board of Directors.

### (b) Revenue recognition:

Endowed fund contributions are recognized as revenue in the endowed fund. Other donor-restricted contributions are recognized as revenue of the restricted fund. All contributions are recognized in revenue when received.

Pledges to donate funds to the Foundation are not recorded in the accounts until such time as funds are received.



# GRAND RIVER CONSERVATION FOUNDATION

Notes to Financial Statements (continued)

Year ended December 31, 2020

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## 1. Significant accounting policies (continued):

### (c) Donated materials:

Donated materials contributed to the Foundation are recorded at fair value when provided.

### (d) Investments:

Investment income includes interest, dividends, distribution from pooled funds and change in fair value for the year. Investment income earned is allocated to endowment funds on a pro-rata basis. Investment income is allocated based on the weighted average of the monthly balances of the funds. Other investment income is generally allocated to other funds at the discretion of the Board of Directors.

### (e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has elected to carry fixed income investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

# GRAND RIVER CONSERVATION FOUNDATION

Notes to Financial Statements (continued)

Year ended December 31, 2020

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## 2. Investments:

Investments consist of:

	2020	2019
Fixed income, measured at fair value	\$ 273,015	\$ 251,150
Equities, measured at fair value	622,152	599,419
Guaranteed investment certificate, measured at amortized cost	1,082,074	1,060,800
	<u>\$ 1,977,241</u>	<u>\$ 1,911,369</u>

## 3. Accounts receivable:

No allowance for impairment of accounts receivable has been recorded at December 31, 2020 (2019 - \$nil).

## 4. Interfund transfers:

The interfund transfers represent the allocation of expenses to specific funds. The expenses are allocated based on the percentage of the total amount of donations received for a fund each month. The percentage is set by the Board of Directors (2020 -15%).

## 5. Life insurance policies:

The Foundation was given life insurance policies with a face value of approximately \$60,457 (2019 - \$60,193), under which it is the owner and beneficiary and annual donations are received to cover the premiums. As the realizable amount under the policies is not certain, the Foundation will record the benefits when the proceeds are received.

## 6. Related entity:

The Foundation raises funds to finance operations and capital expenditures, as directed by the Foundation's donors and the Board of Directors, for the Grand River Conservation Authority (the "Authority"), which is an independent organization. Although the Authority is a separate entity and disburses funds at the discretion of its own Board of Directors, the Chair of the Authority is a permanent member of the Foundation Board. The accounts of the Grand River Conservation Authority are not included in these financial statements.

# GRAND RIVER CONSERVATION FOUNDATION

Notes to Financial Statements (continued)

Year ended December 31, 2020

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## 6. Related entity (continued):

During 2020, the Foundation contributed \$161,820 (2019 - \$557,000) to fund projects carried out by the Authority. At December 31, 2020, the net amount due from the Foundation to the Authority is \$141,654 (2019 - \$151,992), which is included in accounts payable and accrued liabilities.

## 7. Community Foundations funds:

In 2011, the Foundation made a decision to establish the Grand River Conservation Funds (“GRC Funds”) with various Community Foundations in the Grand River Watershed. Community Foundations are charitable organizations that can hold and manage funds for other charities and can help make connections between needs and donors. The Foundation has an agreement with the four Community Foundations to manage the GRC Funds. Some funds are revocable, where ownership of the funds is with the Community Foundation on an interim basis. Donors can also contribute to the GRC Funds by making charitable donations directly to the Community Foundations. Grants can be made back to the Foundation from the GRC Funds, out of investment income earned or flow-through donations.

The details of the funds are as follows:

	2020	2019
Funds held by the Community Foundations at fair value	\$ 67,528	\$ 65,690
Grants received from the Community Foundations during the year	1,600	1,885

## 8. Financial risks:

The Foundation manages its investment portfolio to earn investment income and invests according to a Statement of Investment Policy approved by The Board. The Foundation is not involved in any hedging relationships through its operations and does not hold or use any derivative financial instruments for trading purposes.

The Foundation believes that it is not exposed to significant market, credit or cash flow risk arising from its financial instruments.

Additionally, the Foundation believes it is not exposed to significant liquidity risk as all investments are held in instruments that are highly liquid and can be disposed of to settle commitments. The fixed income securities yield interest between 1.25% and 6.17% and have maturities ranging from February 2021 to February 2037.

Investments that trade in foreign markets are exposed to currency risk as the price in local terms on the foreign stock exchange is converted to Canadian dollars to determine fair value. The Foundation’s overall foreign currency positions are not significant.

# GRAND RIVER CONSERVATION FOUNDATION

Notes to Financial Statements (continued)

Year ended December 31, 2020

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## 9. Implications due to COVID-19:

On March 11, 2020, the World Health Organization declared the Coronavirus (COVID-19) outbreak a pandemic. The pandemic resulted in significant financial, market and societal impacts in Canada and around the world.

At the time of approval of these financial statements, the Foundation has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- Experienced temporary declines in the fair value of investments and investment income; and;
- Temporary and permanent layoffs; and
- Mandatory working from home requirements for those able to do so.

The ultimate duration and magnitude of the COVID-19 pandemic's impact on the Foundation's operations and financial position is not known at this time. There remains uncertainty for the upcoming year regarding the aforementioned items. These impacts could include a decline in future cash flows, changes to the value of financial assets and liabilities, and the use of fund balances to sustain operations. An estimate of the financial effect of the pandemic on the Foundation is not practicable at this time.